

# The Potential Economic Impact of Puerto Verde

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# Executive Summary

- Puerto Verde is a multi-faceted development located on both sides of the US-Mexico border in Maverick County near Eagle Pass, Texas and in Northern Coahuila, Mexico. Plans call for a new commercial bridge, manufacturing and warehousing space, and a new residential development and related retail and commercial space.
  - On the US side of the border, both a railway and a highway are planned, connecting the Puerto Verde Global Trade Bridge to existing infrastructure to facilitate trade. Additionally, a multi-use binational industrial park is planned, with extensive acreage in the United States and Mexico, and Puerto Verde Multimodal will include substantial space for industrial development and storage/logistics/inspection infrastructure. The Native Hills residential area and associated commercial/services developments are also planned.
  - On the Mexico side, the Binational Complex will include industrial areas and storage/logistics/inspection, residential areas, and commercial/services developments. A second development further south in Mexico near Nava will primarily include industrial areas, along with green spaces, storage/logistics/inspection areas, air cargo, residential zones, and commercial/services locations.
- Construction of the Puerto Verde infrastructure, buildings, and other facilities involves a substantial (though transitory) stimulus. Once operational, firms located in the development will lead to economic benefits through providing jobs and spending in the local areas. The Perryman Group estimated the total (not only direct, but also indirect and induced) effect of construction of Puerto Verde infrastructure and facilities as well as operations of tenant firms at maturity. The following estimates include multiplier effects and assume the development proceeds as planned.
  - **Texas:**
    - Construction: **\$19.1 billion** in gross product and **181,700** job-years
    - Operations: **\$17.6 billion** in annual gross product and **154,300** jobs
  - **Middle Rio Grande Region:**
    - Construction: **\$11.1 billion** in gross product and **112,700** job-years
    - Operations: **\$14.5 billion** in annual gross product and **133,800** jobs
  - **Maverick County:**
    - Construction: **\$10.2 billion** in gross product and **104,500** job-years

- Operations: **\$13.7 billion** in annual gross product and **127,000** jobs
  - **City of Eagle Pass:**
    - Construction: **\$6.6 billion** in gross product and **67,700** job-years
    - Operations: **\$8.1 billion** in annual gross product and **77,100** jobs
  - **Coahuila:**
    - Construction: **\$4.7 billion** in gross product and over **95,400** job-years
    - Operations: **\$10.2 billion** in annual gross product and **166,400** jobs
  - **Northern Coahuila (including the Piedras Negras and Nava):**
    - Construction: **\$4.3 billion** in gross product and **88,100** job-years
    - Operations: **\$9.2 billion** in annual gross product and **153,600** jobs
- Business activity generates tax receipts.
  - During the construction phase, Puerto Verde facilities have the potential to generate approximately **\$61.0 million** for Maverick County and over **\$41.8 million** for the City of Eagle Pass.
  - Ongoing operations of Puerto Verde have the potential to lead to an annual increase in tax receipts including **\$830.5 million** to the State of Texas, with **\$721.9 million** to local government entities throughout Texas. The subset of these tax revenues occurring in the local area is projected to be **\$390.7 million** per year, including an estimated **\$102.8 million** to the City of Eagle Pass, **\$145.3 million** to Maverick County (including the special district), **\$125.5 million** to Eagle Pass ISD, and **\$17.1 million** to the Maverick County Hospital District.
  - Collateral housing development has the potential to lead to an additional **\$97.2 million** in tax receipts per year to local entities. Of this amount, the City of Eagle Pass receives **\$16.4 million** per year, while Maverick County (including the special district) receives **\$27.2 million**. In addition, Eagle Pass ISD receives **\$47.1 million**, and Maverick County Hospital District gains **\$6.5 million**.
  - Summing these sources of incremental ongoing tax receipts results in total ongoing fiscal benefits of Puerto Verde operations and collateral housing development in the local area of an estimated **\$487.9 million** per year including
    - **\$119.2 million** annually to the City of Eagle Pass,
    - **\$172.5 million** annually to Maverick County (including the special district),
    - **\$172.6 million** per year to Eagle Pass ISD, and

- **\$23.6 million** annually to Maverick County Hospital District.
- A new commercial bridge near Eagle Pass would facilitate US-Mexico trade, helping alleviate congestion on other Texas bridges. The Perryman Group estimates that the net gain in trade flows as of 2033 (and the related effect of exports/imports on production including multiplier effects) include **\$92.2 billion** in annual gross product and almost **742,800** jobs in the United States, with **\$43.4 billion** in gross product and **648,500** jobs in Mexico. Note that this activity is partially diverted from other parts of Texas, and production effects would overlap with the operations impacts for Puerto Verde facilities previously described.
- Puerto Verde has the potential to greatly enhance the economy of the local areas, regions, and states where the development is located. The multi-faceted development offers advantages to tenant firms, helping improve efficiency through multi-modal options and a commercial bridge. In addition, it can help alleviate congestion at other Texas border crossings such as Laredo.
- This large-scale initiative represents a substantial potential catalyst for economic development and is worthy of significant support.

# Introduction

Puerto Verde is a multi-faceted development located on both sides of the US-Mexico border in Maverick County near Eagle Pass, Texas and in Northern Coahuila, Mexico. Plans call for a new commercial bridge, manufacturing and warehousing space, and a new residential development and related retail and commercial space.

The Puerto Verde Global Trade Bridge includes the construction of an international rail and commercial vehicle crossing, along with access roads. This construction

**The Puerto Verde development will lead to a notable economic stimulus, both through construction and once facilities are operational. In addition, it will facilitate trade activity between the United States and Mexico, contributing to further gains.**

would allow for a safer, faster border crossing by trains and would serve as a prototype model for Custom Border Control non-intrusive inspection. A major goal of the development is to reduce urban congestion in other areas such as Laredo by creating a designated bypass rather than using the existing international

bridges. The bridge would also contribute to ensuring that the region continues to have the capacity to support international trade between the US and Mexico. Both a vehicle bridge and a railroad bridge would be included in the development.

Along with the bridge and bypass infrastructure, this project includes the development of large-scale industrial, commercial, and residential areas near Eagle Pass, Piedras Negras, and Nava. The proposed developments will include functions such as agricultural/green space and parks, commercial/services, industrial, residential, air cargo, and train/truck storage, sorting, logistics, and inspection.

The development will lead to a notable economic stimulus, both through construction and once facilities are operational. In addition, it will facilitate trade activity between the United States and Mexico, contributing to further gains. The Perryman Group (TPG) was recently asked to assess the potential economic and fiscal impact of operations of the proposed Puerto Verde development in the local areas and surrounding regions on both sides of the border. This report presents the results of TPG's analysis.

# The Puerto Verde Development

As noted, there are several elements of the Puerto Verde development with the potential to generate notable economic effects both during construction and once operational. Current plans call for implementation of the following major components.

On the US side of the border, both a railway and a highway are planned, connecting the Puerto Verde bridge to existing infrastructure to facilitate trade. Additionally, a multi-use binational industrial park is planned, with extensive acreage in the United States and Mexico. The US side of the Binational Complex will primarily include industrial development, along with storage/logistics/inspection, green spaces, and commercial/services development.

An additional development on the US side, Puerto Verde Multimodal, will include substantial space for industrial development and storage/logistics/inspection infrastructure, along with zoning for the Native Hills residential area, air cargo, green spaces, and commercial/services developments.

On the Mexico side, the Binational Complex will include industrial areas and green spaces, along with significant acreage designated for cattle and livestock pens, storage/logistics/inspection, residential areas, and commercial/services developments. There is also a reserved lake area on the Mexico side.

A second development further south in Mexico near Nava is also planned. The Puerto Verde Nava development will primarily include industrial areas, along with green spaces, storage/logistics/inspection areas, air cargo, residential zones, and commercial/services locations. There is also a lake area in the Nava development.

A significant feature of the Puerto Verde sites is that they have key infrastructure, such as water and power, in place. As nearshoring trends continue, with firms looking to invest in North America manufacturing facilities to support resilient supply chains, locations with the requisite resources for immediate development will enjoy a distinct competitive advantage.

## Current Socioeconomic Conditions

The proposed Puerto Verde development will impact communities on both sides of the Texas-Mexico border, including Eagle Pass, and Maverick County in Texas and the state of Coahuila, Mexico, particularly in the municipalities of Nava and Piedras Negras.

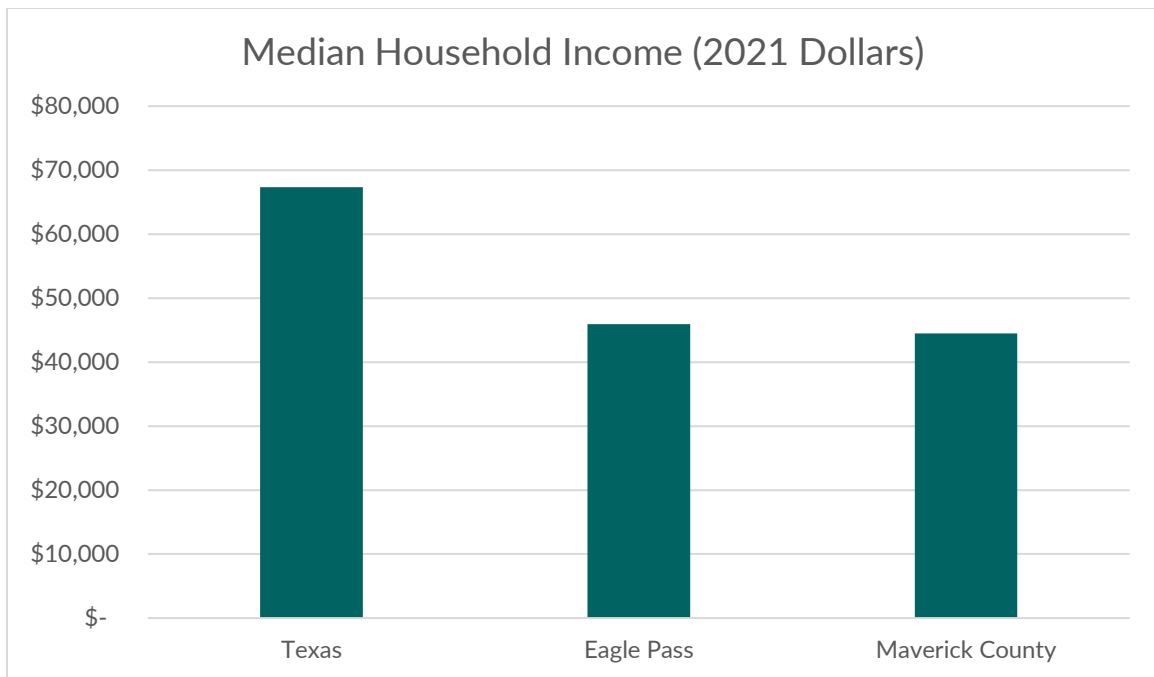
The total population of the area (Eagle Pass, Maverick County, Nava, and Piedras Negras) is 267,341. The annual household income ranges from \$14,965 in Coahuila to \$45,938 in Eagle Pass. On the Texas side, each location has a significantly lower income level than the average for the state (\$67,321 in 2021 dollars), whereas the average for Coahuila is higher than the average 2022 income for Mexico (\$12,688, in 2022 US\$).

### Puerto Verde Community Profile: Population and Household Income

City/County/Municipality	Population (2020)	Household Income (US Dollars)
Eagle Pass, Texas	28,133	\$45,938 (median, 2021)
Maverick County, Texas	57,885	\$44,502 (median, 2021)
Nava, Coahuila	33,129	\$14,965 (2022 average for Coahuila)
Piedras Negras, Coahuila	176,327	

Note: Household income for Mexico calculated from data found on the INEGI database, converted the quarterly average for Coahuila de Zaragota to USD based on the average 2020 exchange rates and annualized.  
Sources: US Census Bureau and Instituto Nacional de Estadística y Geografía (INEGI) with calculations by The Perryman Group

As noted, the local areas near the Puerto Verde development currently have income levels significantly below Texas as a whole.



In Texas, 37.3% of households earn less than \$50,000 per year, a significantly lower proportion than in the local area according to the US Census Bureau's Selected Economic Characteristics data. In Maverick County, over half (53.10%) of households earn less than \$50,000 yearly. In Val Verde County, 48.8% of households earn below this threshold, and in Eagle Pass, 51.9% of households earn under \$50,000 per year.

The number of families below the poverty level in the local areas is also greater than for the state as a whole. In Texas, 10.7% of families fall below the poverty level, significantly below the proportions in Maverick County (22.2%), Val Verde County (14.1%) and Eagle Pass (23.6%).

Unemployment rates in the Texas study areas are slightly higher than the statewide rate of 3.5%, with Maverick County at 4.0% and Eagle Pass at 4.2%.

The total population of Coahuila in 2020 was 3,146,771, while the combined population of Nava and Piedras Negras was 209,456. According to the INEGI Information Databank, an average of 63,169 Coahuila residents were unemployed during 2022 for an unemployment rate of 4.17%. (Note that comparisons of US and Mexico statistics are complicated by differences in the methodologies for collecting data and calculating unemployment rates and should be used with caution.)

The Mexico national average unemployment rate in 2022 was lower, at 3.28%. In 2018, manufacturing was the top employment sector in Coahuila by far, representing 405,912 out of 962,912 total occupied personnel in the private and

parastatal sector. The transports sector was the fifth largest in the private and parastatal sector, with 28,079 total occupied personnel.

Puerto Verde has the potential to be a catalyst in greatly enhancing the growth trajectory of the population and economy of the local area. Other cities in Texas have seen rapid expansion and continued development. For example, the population in Frisco was 6,517 in 1990 and 33,501 in 2000, a gain of 414% in just a decade. By 2010, the number of residents reached 116,989 (growth of almost 250% compared to 2000) and has gained another 80% since 2010 to reach 210,735 as of 2021. The current population of Frisco is about 32 times as large as it was in 1990. Growth of this nature requires planning and investment, but also provides the resources to accomplish needed development.

## Economic Benefits

Any economic stimulus leads to dynamic responses across the economy. The Perryman Group has developed complex and comprehensive models over the past four decades to measure these dynamic responses in order to estimate the total economic effects (not only direct, but also indirect and induced) associated with direct sources of stimulus.

In this instance, construction of the Puerto Verde infrastructure, buildings, and other facilities involves a substantial (though transitory) stimulus. Once operational, firms located in the development will lead to economic benefits through providing jobs and spending in the local areas. Enhanced trade will further enhance the benefits of the bi-national development.

Effects were measured for several geographic regions. On the United States side of the border, impacts were quantified for Texas, the Middle Rio Grande Region (Dimmit, Edwards, Kinney, La Salle, Maverick, Real, Uvalde, Val Verde, and Zavala counties), Maverick County, and the City of Eagle Pass. In Mexico, results are provided for Coahuila and the Northern Coahuila Region (including Nava and Piedras Negras).

Methods used in this analysis are summarized on the following page, with substantial additional detail in Appendix A.

**Note that these economic benefits presume that the necessary workforce can be assembled through accessing potential employees in the larger region and/or through relocations.**

## Measuring Economic and Fiscal Benefits

Any economic stimulus, whether positive or negative, generates dynamic responses effects throughout the economy. As noted, Puerto Verde involves a multi-faceted direct stimulus, which leads to multiplier effects across the economy. Economic activity generates tax receipts to the State and local governments, and the fiscal effects of the economic impacts measured during the course of this study were also quantified for the US areas. Further detail regarding methods and assumptions is provided in Appendix A.

The Perryman Group's dynamic input-output assessment system (the US Multi-Regional Impact Assessment System, which is described in further detail in the Appendices to this report) was developed by the firm about 40 years ago and has been consistently maintained and updated since that time. The model has been used in thousands of analyses for clients ranging from major corporations to government agencies and has been peer reviewed on multiple occasions. The impact system uses a variety of data (from surveys, industry information, and other sources) to describe the various goods and services (known as resources or inputs) required to produce another good/service. This process allows for estimation of the total economic impact (including multiplier effects) of the proposed development. The models used in the current analysis reflect the specific industrial composition and characteristics of each of the study areas.

Total economic effects are quantified for key measures of business activity (further explained in the Appendix). Note that these measures are alternative means of expressing the same effects; they are not additive.

- **Total expenditures** (or total spending) measure the dollars changing hands as a result of the economic stimulus.
- **Gross product** (or output) is production of goods and services that will come about in the area as a result of the activity. This measure is parallel to the gross domestic product numbers commonly reported by various media outlets and is a subset of total expenditures.
- **Personal income** is dollars that end up in the hands of people in the area; the vast majority of this aggregate derives from the earnings of employees, but payments such as interest and rents are also included.
- **Job effects** are expressed as jobs for ongoing effects and job-years for construction. A job-year is one person working for one year, though it could be multiple individuals working partial years (as is typical during construction projects) or jobs spread across multiple years (for cumulative effects).

Monetary values are quantified on a constant (2023 dollars) basis to eliminate the effects of inflation.

## Texas

The Perryman Group estimates that the total impact of all construction related to Puerto Verde will lead to economic benefits of **\$19.1 billion** in gross product and over **181,700** job-years (including multiplier effects) in Texas. Of that amount, the largest effects are associated with construction of Puerto Verde Multimodal, which generates an estimated **\$8.6 billion** in gross product and more than **81,700** job-years, while the planned Native Hills development is projected to provide **\$4.6 billion** in gross product and **44,300** job-years. Note that results for Texas include impacts within the relevant local study areas as well as spillover to other parts of the state.

### Construction Effects:

#### The Impact of Construction of Puerto Verde Infrastructure and Facilities on Business Activity in Texas

	<b>Total Expenditures</b> (Millions of 2023 Dollars)	<b>Gross Product</b> (Millions of 2023 Dollars)	<b>Personal Income</b> (Millions of 2023 Dollars)	<b>Employment</b> (Job-Years)
Puerto Verde Global Trade Bridge	\$873.8	\$428.7	\$292.6	4,056
Puerto Verde Binational Complex	\$11,449.89	\$5,417.00	\$3,667.88	51,624
Puerto Verde Multimodal	\$18,110.51	\$8,574.94	\$5,807.05	81,730
Native Hills	\$10,243.74	\$4,637.50	\$3,101.66	44,315
<b>Total</b>	<b>\$40,677.93</b>	<b>\$19,058.17</b>	<b>\$12,869.17</b>	<b>181,726</b>

Based on current plans assuming the development achieves full buildout and typical construction costs and The Perryman Group's estimates of related multiplier effects. Components may not sum to totals due to rounding. A job-year is one person working for one year, though it could be multiple individuals working partial years. Additional explanation of terms and methods may be found elsewhere in this report and in Appendix A.

Source: US Multi-Regional Impact Assessment System, The Perryman Group

At mature operations levels, the Puerto Verde development is estimated to lead to **\$17.6 billion** in annual gross product and almost **154,300** jobs in Texas (including multiplier effects). Of that total, the Binational Complex is expected to add **\$6.7 billion** in annual gross product and **57,900** jobs, with the Puerto Verde Multimodal development generating another **\$10.7 billion** in annual gross product and nearly **91,500** jobs and Native Hills leading to gains of an estimated **\$0.3 billion** in annual

gross product and approximately **4,900** jobs (including multiplier effects). Note that operations effects of the Puerto Verde Global Trade Bridge are included in transportation sector impacts of the Binational Complex.

## Ongoing Operations Effects:

### The Annual Economic Impact of Ongoing Operations of Puerto Verde Facilities on Business Activity in Texas

	<b>Total Expenditures</b> (Millions of 2023 Dollars)	<b>Gross Product</b> (Millions of 2023 Dollars)	<b>Personal Income</b> (Millions of 2023 Dollars)	<b>Employment</b> (Jobs)
Puerto Verde Binational Complex	\$14,650.61	\$6,653.70	\$4,066.83	57,875
Puerto Verde Multimodal	\$23,377.87	\$10,673.93	\$6,589.31	91,476
Native Hills	\$889.33	\$314.06	\$88.48	4,899
<b>Total</b>	<b>\$38,917.80</b>	<b>\$17,641.69</b>	<b>\$10,744.61</b>	<b>154,250</b>

Based on current plans assuming the development achieves full buildout and The Perryman Group's estimates of direct employment by facility and related multiplier effects. Components may not sum to totals due to rounding. Additional explanation of terms and methods may be found elsewhere in this report and in Appendix A.

Source: US Multi-Regional Impact Assessment System, The Perryman Group

### *Middle Rio Grande Region*

The Middle Rio Grande Region is estimated to see total economic benefits of nearly **\$11.1 billion** in gross product and **112,700** job-years (including multiplier effects) from Puerto Verde construction. Of that amount, the largest effects are associated with construction of Puerto Verde Multimodal, which generates an estimated **\$5.0 billion** in gross product and **51,100** job-years (including multiplier effects). Construction impacts for other components of the development are described in the following table.

## Construction Effects:

### The Impact of Construction of Puerto Verde Infrastructure and Facilities on Business Activity in the Middle Rio Grande Region

	<b>Total Expenditures</b> (Millions of 2023 Dollars)	<b>Gross Product</b> (Millions of 2023 Dollars)	<b>Personal Income</b> (Millions of 2023 Dollars)	<b>Employment</b> (Job-Years)
Puerto Verde Global Trade Bridge	\$479.1	\$247.0	\$173.3	2,487
Puerto Verde Binational Complex	\$6,388.84	\$3,170.81	\$2,210.57	32,248
Puerto Verde Multimodal	\$10,107.55	\$5,020.70	\$3,500.59	51,067
Native Hills	\$5,599.82	\$2,641.99	\$1,819.76	26,905
<b>Total</b>	<b>\$22,575.33</b>	<b>\$11,080.51</b>	<b>\$7,704.21</b>	<b>112,708</b>

Based on current plans assuming the development achieves full buildout and typical construction costs and The Perryman Group's estimates of related multiplier effects. The Middle Rio Grande Region is comprised of Dimmit, Edwards, Kinney, La Salle, Maverick, Real, Uvalde, Val Verde, and Zavala counties. Components may not sum to totals due to rounding. A job-year is one person working for one year, though it could be multiple individuals working partial years. Additional explanation of terms and methods may be found elsewhere in this report and in Appendix A.

Source: US Multi-Regional Impact Assessment System, The Perryman Group

At mature operations levels, the Puerto Verde developments are estimated to provide the Middle Rio Grande Region with economic benefits of **\$14.5 billion** in annual gross product and more than **133,800** jobs (including multiplier effects). The majority of the benefits come from Puerto Verde Multimodal, which adds almost **\$8.8 billion** in annual gross product and approximately **79,300** jobs (including multiplier effects).

## Ongoing Operations Effects:

### The Annual Economic Impact of Ongoing Operations of Puerto Verde Facilities on Business Activity the Middle Rio Grande Region

	<b>Total Expenditures</b> (Millions of 2023 Dollars)	<b>Gross Product</b> (Millions of 2023 Dollars)	<b>Personal Income</b> (Millions of 2023 Dollars)	<b>Employment</b> (Jobs)
Puerto Verde Binational Complex	\$11,580.74	\$5,480.51	\$3,395.82	50,193
Puerto Verde Multimodal	\$18,471.26	\$8,788.88	\$5,501.58	79,275
Native Hills	\$715.74	\$263.44	\$74.70	4,344
<b>Total</b>	<b>\$30,767.74</b>	<b>\$14,532.83</b>	<b>\$8,972.11</b>	<b>133,812</b>

Based on current plans assuming the development achieves full buildout and The Perryman Group's estimates of direct employment by facility and related multiplier effects. Components may not sum to totals due to rounding. Additional explanation of terms and methods may be found elsewhere in this report and in Appendix A.

Source: US Multi-Regional Impact Assessment System, The Perryman Group

### *Maverick County*

The Perryman Group estimates that the total impact of all construction related to Puerto Verde will lead to economic benefits of nearly **\$10.2 billion** in gross product and **104,500** job-years (including multiplier effects) in Maverick County. Puerto Verde Multimodal is projected to lead to gains of an estimated **\$4.6 billion** in gross product and nearly **47,800** job-years.

## Construction Effects:

### The Impact of Construction of Puerto Verde Infrastructure and Facilities on Business Activity in Maverick County

	<b>Total Expenditures</b> (Millions of 2023 Dollars)	<b>Gross Product</b> (Millions of 2023 Dollars)	<b>Personal Income</b> (Millions of 2023 Dollars)	<b>Employment</b> (Job-Years)
Puerto Verde Global Trade Bridge	\$438.35	\$225.44	\$158.53	2,294
Puerto Verde Binational Complex	\$5,947.93	\$2,931.40	\$2,047.62	30,158
Puerto Verde Multimodal	\$9,411.35	\$4,640.90	\$3,241.81	47,750
Native Hills	\$5,021.88	\$2,353.15	\$1,626.02	24,308
<b>Total</b>	<b>\$20,819.52</b>	<b>\$10,150.90</b>	<b>\$7,073.98</b>	<b>104,511</b>

Based on current plans assuming the development achieves full buildout and typical construction costs and The Perryman Group's estimates of related multiplier effects. Components may not sum to totals due to rounding. A job-year is one person working for one year, though it could be multiple individuals working partial years. Additional explanation of terms and methods may be found elsewhere in this report and in Appendix A.

Source: US Multi-Regional Impact Assessment System, The Perryman Group

At mature operations levels, Maverick County is estimated to see economic benefits of **\$13.7 billion** in annual gross product and over **127,000** jobs (including multiplier effects), with the majority of the impact coming from the Puerto Verde Multimodal development.

## Ongoing Operations Effects:

### The Annual Economic Impact of Ongoing Operations of Puerto Verde Facilities on Business Activity in Maverick County

	<b>Total Expenditures</b> (Millions of 2023 Dollars)	<b>Gross Product</b> (Millions of 2023 Dollars)	<b>Personal Income</b> (Millions of 2023 Dollars)	<b>Employment</b> (Jobs)
Puerto Verde Binational Complex	\$10,843.32	\$5,160.65	\$3,194.09	47,643
Puerto Verde Multimodal	\$17,294.31	\$8,274.35	\$5,175.01	75,246
Native Hills	\$671.36	\$250.58	\$69.87	4,123
<b>Total</b>	<b>\$28,808.98</b>	<b>\$13,685.58</b>	<b>\$8,438.98</b>	<b>127,012</b>

Based on current plans assuming the development achieves full buildout and The Perryman Group's estimates of direct employment by facility and related multiplier effects. Components may not sum to totals due to rounding. Additional explanation of terms and methods may be found elsewhere in this report and in Appendix A.

Source: US Multi-Regional Impact Assessment System, The Perryman Group

### *Eagle Pass*

Puerto Verde construction is estimated to provide economic benefits of **\$6.6 billion** in gross product and **67,700** job-years (including multiplier effects) for the city of Eagle Pass. Puerto Verde Multimodal is expected to produce the largest effects, generating an estimated **\$3.0 billion** in gross product and **30,800** job-years.

## Construction Effects:

### The Impact of Construction of Puerto Verde Infrastructure and Facilities on Business Activity in Eagle Pass

	<b>Total Expenditures</b> (Millions of 2023 Dollars)	<b>Gross Product</b> (Millions of 2023 Dollars)	<b>Personal Income</b> (Millions of 2023 Dollars)	<b>Employment</b> (Job-Years)
Puerto Verde Global Trade Bridge	\$331.85	\$170.76	\$122.43	1,711
Puerto Verde Binational Complex	\$3,819.68	\$1,896.60	\$1,317.17	19,420
Puerto Verde Multimodal	\$6,044.04	\$3,002.70	\$2,085.37	30,748
<b>Native Hills</b>	\$3,250.29	\$1,537.66	\$1,055.36	15,791
<b>Total</b>	<b>\$13,445.87</b>	<b>\$6,607.73</b>	<b>\$4,580.33</b>	<b>67,669</b>

Based on current plans assuming the development achieves full buildout and typical construction costs and The Perryman Group's estimates of related multiplier effects. Components may not sum to totals due to rounding. A job-year is one person working for one year, though it could be multiple individuals working partial years. Additional explanation of terms and methods may be found elsewhere in this report and in Appendix A.

Source: US Multi-Regional Impact Assessment System, The Perryman Group

At mature operations levels, Eagle Pass is estimated to see economic benefits of **\$8.1 billion** in annual gross product and **77,100** jobs from the Puerto Verde development (including multiplier effects). Over half of the benefits are estimated to come from Puerto Verde Multimodal. The average compensation for these jobs would be about 80% higher than the current average in the area, thus creating significant opportunities for both current local residents and providing a catalyst to attract new workers.

## Ongoing Operations Effects:

### The Annual Economic Impact of Ongoing Operations of Puerto Verde Facilities on Business Activity in Eagle Pass

	<b>Total Expenditures</b> (Millions of 2023 Dollars)	<b>Gross Product</b> (Millions of 2023 Dollars)	<b>Personal Income</b> (Millions of 2023 Dollars)	<b>Employment</b> (Jobs)
Puerto Verde Binational Complex	\$6,334.77	\$3,064.06	\$1,892.86	28,867
Puerto Verde Multimodal	\$10,046.39	\$4,893.88	\$3,061.92	45,402
Native Hills	\$482.76	\$178.73	\$49.12	2,801
<b>Total</b>	<b>\$16,863.93</b>	<b>\$8,136.68</b>	<b>\$5,003.90</b>	<b>77,070</b>

Based on current plans assuming the development achieves full buildout and The Perryman Group's estimates of direct employment by facility and related multiplier effects. Components may not sum to totals due to rounding. Additional explanation of terms and methods may be found elsewhere in this report and in Appendix A.  
Source: US Multi-Regional Impact Assessment System, The Perryman Group

### Coahuila

The Perryman Group estimates that the total impact of all construction related to Puerto Verde will lead to economic benefits of **\$4.7 billion** in gross product and over **95,400** job-years (including multiplier effects) in Coahuila. Of that amount, the majority of effects by far are associated with construction of the Puerto Verde Nava location, which generates an estimated **\$3.9 billion** in gross product and **77,700** job-years. Note that results for Coahuila include impacts within the relevant local study areas as well as spillover to other parts of the state.

## Construction Effects:

### The Impact of Construction of Puerto Verde Infrastructure and Facilities on Business Activity in Coahuila

	<b>Total Expenditures</b> (Millions of 2023 Dollars)	<b>Gross Product</b> (Millions of 2023 Dollars)	<b>Personal Income</b> (Millions of 2023 Dollars)	<b>Employment</b> (Job-Years)
Puerto Verde Global Trade Bridge	\$483.86	\$167.02	\$65.16	3,346
Puerto Verde Nava	\$11,772.07	\$3,864.51	\$1,482.42	77,718
Puerto Verde Binational Complex	\$2,163.50	\$713.44	\$274.15	14,358
<b>Total</b>	<b>\$14,419.43</b>	<b>\$4,744.96</b>	<b>\$1,821.73</b>	<b>95,423</b>

Based on current plans assuming the development achieves full buildout and typical construction costs and The Perryman Group's estimates of related multiplier effects. Components may not sum to totals due to rounding. A job-year is one person working for one year, though it could be multiple individuals working partial years. Additional explanation of terms and methods may be found elsewhere in this report and in Appendix A.

Source: US Multi-Regional Impact Assessment System, The Perryman Group

At mature operations levels, Coahuila is expected to see almost **\$10.2 billion** in annual gross product and **166,400** jobs as a result of the Puerto Verde development (including multiplier effects). Of that amount, Puerto Verde Nava contributes **\$7.5 billion** in annual gross product and **123,900** jobs.

## Ongoing Operations Effects:

### The Annual Economic Impact of Ongoing Operations of Puerto Verde Facilities on Business Activity in Coahuila

	<b>Total Expenditures</b> (Millions of 2023 Dollars)	<b>Gross Product</b> (Millions of 2023 Dollars)	<b>Personal Income</b> (Millions of 2023 Dollars)	<b>Employment</b> (Jobs)
Puerto Verde Nava	\$22,193.61	\$7,549.91	\$2,378.42	123,901
Puerto Verde Binational Complex	\$7.786	\$2.606	\$0.820	42,536
<b>Total</b>	<b>\$29,979.21</b>	<b>\$10,155.70</b>	<b>\$3,198.66</b>	<b>166,438</b>

Based on current plans assuming the development achieves full buildout and The Perryman Group's estimates of direct employment by facility and related multiplier effects. Components may not sum to totals due to rounding. Additional explanation of terms and methods may be found elsewhere in this report and in Appendix A.

Source: US Multi-Regional Impact Assessment System, The Perryman Group

### *Northern Coahuila–Piedras Negras/Nava Municipality*

The northern Coahuila area, including the Piedras Negras and Nava municipalities, is estimated to see economic benefits from Puerto Verde of approximately **\$4.3 billion** in gross product and **88,100** job-years (including multiplier effects). The Puerto Verde Nava location is projected to contribute most of the benefits, with **\$3.5 billion** in gross product and **72,400** job-years during the construction phase.

## Construction Effects:

### The Impact of Construction of Puerto Verde Infrastructure and Facilities on Business Activity in Northern Coahuila (Piedras Negras and Nava)

	<b>Total Expenditures</b> (Millions of 2023 Dollars)	<b>Gross Product</b> (Millions of 2023 Dollars)	<b>Personal Income</b> (Millions of 2023 Dollars)	<b>Employment</b> (Job-Years)
Puerto Verde Global Trade Bridge	\$445.61	\$153.41	\$60.61	3,121
Puerto Verde Nava	\$10,841.95	\$3,539.47	\$1,377.11	72,426
Puerto Verde Binational Complex	\$1,864.21	\$604.62	\$236.55	12,551
<b>Total</b>	<b>\$13,151.76</b>	<b>\$4,297.51</b>	<b>\$1,674.27</b>	<b>88,098</b>

Based on current plans assuming the development achieves full buildout and typical construction costs and The Perryman Group's estimates of related multiplier effects. Components may not sum to totals due to rounding. A job-year is one person working for one year, though it could be multiple individuals working partial years. Additional explanation of terms and methods may be found elsewhere in this report and in Appendix A.

Source: US Multi-Regional Impact Assessment System, The Perryman Group

At mature operations levels, the Puerto Verde development is estimated to provide the northern Coahuila area with economic benefits of **\$9.2 billion** in annual gross product and more than **153,600** jobs (including multiplier effects). The Puerto Verde Nava location is expected to have the biggest impact on the area, with **\$6.9 billion** in annual gross product and over **114,400** jobs.

## Ongoing Operations Effects:

### The Annual Economic Impact of Ongoing Operations of Puerto Verde Facilities on Business Activity in Northern Coahuila (Piedras Negras and Nava)

	<b>Total Expenditures</b> (Millions of 2023 Dollars)	<b>Gross Product</b> (Millions of 2023 Dollars)	<b>Personal Income</b> (Millions of 2023 Dollars)	<b>Employment</b> (Jobs)
Puerto Verde Nava	\$20,190.55	\$6,876.65	\$2,170.01	114,446
Puerto Verde Binational Complex	\$7,038.61	\$2,362.51	\$745.94	39,176
<b>Total</b>	<b>\$27,229.16</b>	<b>\$9,239.17</b>	<b>\$2,915.95</b>	<b>153,622</b>

Based on current plans assuming the development achieves full buildout and The Perryman Group's estimates of direct employment by facility and related multiplier effects. Components may not sum to totals due to rounding. Additional explanation of terms and methods may be found elsewhere in this report and in Appendix A.

Source: US Multi-Regional Impact Assessment System, The Perryman Group

As noted above, the employment levels associated with these developments far exceed the current regional capacity on both sides of the border. Achievement of the results determined in this analysis will require the substantial expansion of the workforce.

## Fiscal Effects

Business activity generates tax receipts. For example, the retail sales and hotel occupancy effects of the economic stimulus measured in this study were quantified.

A portion of the retail sales is taxable, and receipts to the State and local taxing

**Construction of Puerto Verde facilities has the potential to lead to an increase in tax receipts including approximately \$61.0 million to Maverick County and nearly \$41.9 million to the City of Eagle Pass.**

entities are affected by the direct stimulus. Moreover, additional room nights provide occupancy tax resources. Economic benefits also affect property tax values. Higher incomes enhance housing demand, leading to higher taxable values as well as additional need for houses.

Increased retail sales and

incomes enhance the need for commercial space such as restaurants, retail outlets, and personal service

facilities. Higher property values increase taxes to counties, cities, school districts, and other local taxing entities.

The Perryman Group estimated the fiscal

effects of the gains in business activity described in this study.

**Once fully operational, Puerto Verde has the potential to lead to an increase in tax receipts including \$830.5 million to the State, with \$721.9 million to local government entities in Texas.**

During the construction phase, Puerto Verde facilities have the potential to generate approximately **\$61.0 million** for Maverick County and nearly **\$41.9 million** for the City of Eagle Pass.

## Fiscal Benefits of Puerto Verde Construction

	<b>Maverick County</b> (Millions of 2023 Dollars)	<b>City of Eagle Pass</b> (Millions of 2023 Dollars)
Puerto Verde Global Trade Bridge	\$1.26	\$0.89
Binational Complex	\$17.14	\$11.74
Puerto Verde Multimodal	\$27.15	\$18.60
Native Hills	\$15.44	\$10.61
<b>Total</b>	<b>\$60.99</b>	<b>\$41.85</b>

Based on the estimated increase in business activity as described in this study.  
Source: US Multi-Regional Impact System, The Perryman Group

Ongoing operations of Puerto Verde have the potential to lead to an increase in tax receipts including **\$830.5 million** to the State, with **\$721.9 million** to local government entities in Texas.

## The Annual Fiscal Benefits of Puerto Verde Operations

	<b>State of Texas</b> (Millions of 2023 Dollars)	<b>Local Government Entities</b> (Millions of 2023 Dollars)
Binational Complex	\$311.636	\$272.670
Puerto Verde Multimodal	\$492.797	\$439.247
Native Hills	\$26.017	\$9.974
<b>Total</b>	<b>\$830.450</b>	<b>\$721.891</b>

Based on the estimated increase in business activity as described in this study.  
Source: US Multi-Regional Impact System, The Perryman Group

An estimated **\$390.7 million** of this amount flows to entities in the local area, including a projected **\$102.8 million** per year to the City of Eagle Pass, **\$145.3 million** annually to Maverick County (including the special district), **\$125.5 million** to Eagle Pass ISD, and **\$17.1 million** to Maverick County Hospital District. The Perryman Group also quantified the potential increase in retail sales tax collections in the City of Eagle Pass associated with the incremental transportation/logistics and commercial/retail impact associated with operations of the Puerto Verde Global Trade Bridge and found that the likely net incremental gain (which is a subset of the

\$102.8 million overall total) would be **\$26.3 million** per year at maturity. (See Appendix B for the related impact estimates.)

Looking specifically at the increase in population, households, and housing units likely to be added in the local area as a result of Puerto Verde-related job gains allows for quantification of the additional expected increases in property taxes.

Increased Population, Households, Housing Units Associated with Puerto Verde		
	Maverick County	City of Eagle Pass
Population	170,977	98,524
Households	53,756	32,619
Housing Units	52,290	32,788

Minimum expected increases assuming Puerto Verde developments at full operations levels based on current plans and the related estimated increase in business activity as described in this study.  
Source: The Perryman Group

The addition of these housing units will increase the property tax base and, therefore, property tax collections. The Perryman Group estimates that the total annual increase in taxes from new residential development includes approximately **\$97.2 million**, with more than **\$16.4 million** for the City of Eagle Pass, **\$27.2 million** for Maverick County (including the special district), **\$47.1 million** for Eagle Pass Independent School District, and **\$6.5 million** for the hospital district. These gains are expressed in current (2023) dollars and based on current housing patterns in the area. Given the higher incomes associated with the direct and spinoff jobs associated with the Puerto Verde projects, the tax benefits could be considerably higher.

The overall total ongoing incremental tax receipts related to Puerto Verde (including multiplier effects and collateral housing development) include an estimated **\$119.2 million** per year to the City of Eagle Pass, **\$172.5 million** annually to Maverick County (including the special district), **\$172.6 million** to Eagle Pass ISD, and **\$23.6 million** to the Maverick County Hospital District.

## Incremental Annual Property Taxes from New Residential Development

City of Eagle Pass	\$16.4 million
Maverick County (including the special district)	\$27.2 million
Eagle Pass Independent School District	\$47.1 million
Maverick County Hospital District	\$6.5 million
Based on the estimated increase in housing units assuming Puerto Verde developments at full operations levels based on current plans. Source: The Perryman Group	

These increases in property taxes are in addition to the total fiscal benefits of Puerto Verde operations described above. The overall total ongoing incremental tax receipts related to Puerto Verde (including multiplier effects and collateral housing development) thus include **\$119.2 million** per year to the City of Eagle Pass, **\$172.5 million** annually to Maverick County (including the special district), **\$172.6 million** to Eagle Pass ISD, and **\$23.6 million** to the Maverick County Hospital District.

## Total Annual Incremental Tax Receipts from Puerto Verde Operations and Collateral Housing Development

	Puerto Verde Operations	Collateral Housing Development)	TOTAL
City of Eagle Pass	\$102.8 million	\$16.4 million	<b>\$119.2 million</b>
Maverick County (Including the Special District	\$145.3 million	\$27.2 million	<b>\$172.5 million</b>
Eagle Pass ISD	\$125.5 million	\$47.1 million	<b>\$172.6 million</b>
Maverick County Hospital District	\$17.1 million	\$6.5 million	<b>\$23.6 million</b>
<b>Total</b>	<b>\$390.7 million</b>	<b>\$97.2 million</b>	<b>\$487.9 million</b>
Incremental tax receipts from Puerto Verde operations (assuming Puerto Verde developments at full operations levels based on current plans) and collateral housing development previously described. Source: The Perryman Group			

## Trade Effects

A new commercial bridge near Eagle Pass would facilitate US-Mexico trade, helping alleviate congestion on other Texas bridges. The Perryman Group estimated the amount of trade which could be expected to cross the border on the new Puerto

**A new commercial bridge near Eagle Pass would facilitate US-Mexico trade, helping alleviate congestion on other Texas bridges.**

Verde Global Trade Bridge as well as the related production effects of the export and import activity.

To provide a perspective on the gains in trade through the area and related production effects, the current impact of trade was

compared to the potential impact in 10 years (1) without the new bridge and (2) with the new bridge and other Puerto Verde developments. The net gain described in the tables below represents the potential increase in trade through the area and the impacts of the related production processes. Note that this activity is partially diverted from other parts of Texas. In addition, production effects would overlap with the operations impacts for Puerto Verde facilities previously described.

The sources of the incremental trade in the area include diversion from other ports (including the accelerated growth as a result of efficiencies with the Global Trade Bridge and other Puerto Verde facilities), effects of operations within the Puerto Verde development, and baseline growth at the current Eagle Pass Bridge. Projected effects by geographic area are described in the following table.

## Trade Increase by Source:

The Percentage of Trade Flows Associated with Diversion from Other Ports, the Puerto Verde Development, and Baseline Growth at the Current Eagle Pass Bridge

	Diversion from Other Ports	Puerto Verde Development	Baseline Growth
United States	84.42%	6.83%	8.76%
Texas	56.19%	19.19%	24.62%
Middle Rio Grande Region	33.11%	52.38%	14.51%
Maverick County	9.30%	86.63%	4.07%
Eagle Pass	3.98%	94.28%	1.74%

The diversion from other ports includes accelerated growth as a result of efficiencies associated with Puerto Verde developments and infrastructure.  
Source: The Perryman Group

The Perryman Group estimates that the net gain in trade flows as of 2033 (and the related effects of exports/imports on production including multiplier effects) include **\$92.2 billion** in annual gross product and almost **742,800** jobs in the United States, with **\$43.4 billion** in gross product and **648,500** jobs in Mexico. A significant proportion of the gain in business activity occurs in the local area and surrounding region as described in the following tables.

## Trade Effects on Gross Product:

### The Annual Economic Impact of Trade Flows Utilizing the Puerto Verde Global Trade Bridge and Related Import/Export Production Processes

	<b>Current</b> (Millions of 2023 Dollars)	<b>Baseline 2033</b> (Millions of 2023 Dollars)	<b>2033 With Puerto Verde</b> (Millions of 2023 Dollars)	<b>Net Gain in 2033</b> (Millions of 2033 Dollars)
United States	\$36,809.054	\$56,144.129	\$148,301.561	\$92,157.432
Texas	\$9,787.749	\$15,393.315	\$52,343.835	\$36,950.520
Middle Rio Grande Region	\$1,029.544	\$1,705.601	\$18,060.973	\$16,355.372
Maverick County	\$161.209	\$267.537	\$13,948.963	\$13,681.426
Eagle Pass	\$71.049	\$117.911	\$8,158.104	\$8,040.193
Mexico	\$36,680.686	\$48,436.237	\$91,797.840	\$43,361.603
Coahuila	\$10,201.065	\$13,470.337	\$31,934.944	\$18,464.608
Northern Coahuila	\$2,492.551	\$3,276.895	\$14,247.956	\$10,971.061

Based on estimated trade volumes, production effects of the imports/exports, and The Perryman Group's estimates of related multiplier effects. A significant portion of these effects represents diversion from other parts of Texas. Note that these effects include impacts related to production in Puerto Verde developments. Results for each geographic area include effects within relevant smaller geographic areas. Additional explanation of terms and methods may be found elsewhere in this report and in Appendix A. Results by industry are in Appendix B.

Source: US Multi-Regional Impact Assessment System, The Perryman Group

## Trade Effects on Jobs:

### The Annual Economic Impact of Trade Flows Utilizing the Puerto Verde Global Trade Bridge and Related Import/Export Production Processes

	<b>Current</b> (Millions of 2023 Dollars)	<b>Baseline 2033</b> (Millions of 2023 Dollars)	<b>2033 With Puerto Verde</b> (Millions of 2023 Dollars)	<b>Net Gain in 2033</b> (Millions of 2033 Dollars)
United States	292,492	446,132	1,188,883	742,751
Texas	76,724	120,665	422,895	302,230
Middle Rio Grande Region	9,174	15,198	162,482	147,284
Maverick County	1,320	2,190	126,296	124,106
Eagle Pass	582	965	75,391	74,425
Mexico	538,717	711,367	1,359,875	648,508
Coahuila	166,329	219,635	521,511	301,876
Northern Coahuila	41,055	53,974	236,131	182,156

Based on estimated trade volumes, production effects of the imports/exports, and The Perryman Group's estimates of related multiplier effects. A significant portion of these effects represents diversion from other parts of Texas. Note that these effects include impacts related to production in Puerto Verde developments. Results for each geographic area include effects within relevant smaller geographic areas. Additional explanation of terms and methods may be found elsewhere in this report and in Appendix A. Results by industry are in Appendix B.

Source: US Multi-Regional Impact Assessment System, The Perryman Group

## Conclusion

Puerto Verde has the potential to greatly enhance the economy of the local areas, regions, and states where the development is located. The multi-faceted development offers advantages to tenant firms, helping improve efficiency through multi-modal options and a commercial bridge. In addition, it can help alleviate congestion at other Texas border crossings such as Laredo.

With a notable construction investment and the potential to attract companies to the area, Puerto Verde can enhance opportunities and prosperity. The associated business activity would also generate tax revenues to be used to fund local, State, and federal priorities. This large-scale initiative represents a substantial potential catalyst for economic development and is worthy of significant support.

## Appendix A: Methods Used

The US Multi-Regional Impact Assessment System (USMRIAS) measures multiplier effects of economic stimuli. The USMRIAS was developed and is maintained by The Perryman Group. This model has been used in thousands of diverse applications across the country and has an excellent reputation for accuracy and credibility; it has also been peer reviewed on multiple occasions and has been a key factor in major national and international policy simulations.

The basic modeling technique is known as dynamic input-output analysis, which essentially uses extensive survey data, industry information, and a variety of corroborative source materials to create a matrix describing the various goods and services (known as resources or inputs) required to produce one unit (a dollar's worth) of output for a given sector. Once the base information is compiled, it can be mathematically simulated to generate evaluations of the magnitude of successive rounds of activity involved in the overall production process.

There are two essential steps in conducting an input-output analysis once the system is operational. The first major endeavor is to accurately define the levels of direct activity to be evaluated. The second phase involves simulation of submodels of the USMRIAS which are specific to this assessment, reflecting the unique industrial structure of the study area. Additional detail is provided in the following sections.

### Estimation of Direct Effects

Basic information related to the various aspects of the proposed development was provided by Puerto Verde, with supplemental research as needed by The Perryman Group. Direct investments for the bridge and related infrastructure were supplied by Puerto Verde. For the various development properties, construction costs for the manufacturing, warehouse, retail, and commercial space were estimated utilizing construction costs in Mexico or the US and a 50% coverage ratio. Allocations between manufacturing and warehouse space and between retail and commercial space were based on current patterns and activity levels, and estimates were fully adjusted for wage rate differentials between the two countries. Residential development area was based on a 25% coverage ratio, while cargo operations used a 30% development area. For operations, allocations for various types of manufacturing, warehousing, retail, and commercial activity were determined based on current patterns in the relevant areas and standard measures of employees per square foot. An 85% capacity factor at

maturity was also implemented. The magnitude of these projects relative to the current workforce in the area is quite large, and obtaining workers from other areas would be required. TPG assumed that these labor requirements would be fulfilled.

Incremental housing demand was estimated using location analysis and gravity modeling along with current patterns to estimate the number of employees who would live in Maverick County and Eagle Pass. The resulting increases in population, households, and housing units were derived from current patterns and projected trends in key demographic factors. Housing value estimates were determined based on current values and housing units stratified by income levels.

### Model Simulation

The direct inputs were then implemented in a series of simulations of the USMRIAS to measure total (not only direct, but also indirect and induced) economic effects of the direct stimulus. The systems used reflect the unique industrial structures of the areas being examined in Mexico and the US. Where relevant, results were localized to smaller study areas (such as the City of Eagle Pass) using techniques such as gravity modeling.

The USMRIAS is somewhat similar in format to the Input-Output Model of the United States which is maintained by the US Department of Commerce. The model developed by TPG, however, incorporates several important enhancements and refinements. Specifically, the expanded system includes (1) comprehensive 500-sector coverage for any county, multi-county, or urban region; (2) calculation of both total expenditures and value-added by industry and region; (3) direct estimation of expenditures for multiple basic input choices (expenditures, output, income, or employment); (4) extensive parameter localization; (5) price adjustments for real and nominal assessments by sectors and areas; (6) comprehensive measurement of the induced impacts associated with payrolls and consumer spending; (7) embedded modules to estimate multi-sectoral direct spending effects; (8) estimation of retail spending activity by consumers; and (9) comprehensive linkage and integration capabilities with a wide variety of econometric, real estate, occupational, and fiscal impact models.

The impact assessment (input-output) process essentially estimates the amounts of all types of goods and services required to produce one unit (a dollar's worth) of a specific type of output. For purposes of illustrating the nature of the system, it is useful to think of inputs and outputs in dollar (rather than physical) terms. As an example, the construction of a new building will require specific dollar amounts of lumber, glass, concrete, hand tools, architectural services, interior design services, paint, plumbing, and numerous other elements. Each of these suppliers must, in turn, purchase

additional dollar amounts of inputs. This process continues through multiple rounds of production, thus generating subsequent increments to business activity. The initial process of building the facility is known as the *direct effect*. The ensuing transactions in the output chain constitute the *indirect effect*.

Another pattern that arises in response to any direct economic activity comes from the payroll dollars received by employees at each stage of the production cycle. As workers are compensated, they use some of their income for taxes, savings, and purchases from external markets. A substantial portion, however, is spent locally on food, clothing, health care services, utilities, housing, recreation, and other items. Typical purchasing patterns in the relevant areas are obtained from the Center for Community and Economic Research *Cost of Living Index*, a privately compiled inter-regional measure which has been widely used for several decades, and the *Consumer Expenditure Survey* of the US Department of Labor. These initial outlays by area residents generate further secondary activity as local providers acquire inputs to meet this consumer demand. These consumer spending impacts are known as the *induced effect*. The USMRIAS is designed to provide realistic, yet conservative, estimates of these phenomena.

Sources for information used in this process include the Bureau of the Census, the Bureau of Labor Statistics, the Regional Economic Information System of the US Department of Commerce, and other public and private sources. The pricing data are compiled from the US Department of Labor and the US Department of Commerce. The verification and testing procedures make use of extensive public and private sources.

Impacts are typically measured in constant dollars to eliminate the effects of inflation.

The USMRIAS is also integrated with a comprehensive fiscal model, which links the tax payments by industry to the specific rates and structures associated with the relevant State and local governmental authorities.

## Measures of Business Activity

The USMRIAS generates estimates of total economic effects on several measures of business activity. Note that these are different ways of measuring the same impacts; they are not additive.

The most comprehensive measure of economic activity is **Total Expenditures**. This measure incorporates every dollar that changes hands in any transaction. For example, suppose a farmer sells wheat to a miller for \$0.50; the miller then sells flour to a baker for \$0.75; the baker, in turn, sells bread to a customer for \$1.25. The Total Expenditures recorded in this instance would be \$2.50, that is,  $\$0.50 + \$0.75 + \$1.25$ . This measure is quite broad but is useful in that (1) it reflects the overall interplay of all industries in the

economy, and (2) some key fiscal variables such as sales taxes are linked to aggregate spending.

A second measure of business activity is **Gross Product**. This indicator represents the regional equivalent of Gross Domestic Product, the most commonly reported statistic regarding national economic performance. In other words, the Gross Product of Texas is the amount of US output that is produced in that state; it is defined as the value of all final goods produced in a given region for a specific period of time. Stated differently, it captures the amount of value-added (gross area product) over intermediate goods and services at each stage of the production process, that is, it eliminates the double counting in the Total Expenditures concept. Using the example above, the Gross Product is \$1.25 (the value of the bread) rather than \$2.50. Alternatively, it may be viewed as the sum of the value-added by the farmer, \$0.50; the miller, \$0.25 ( $\$0.75 - \$0.50$ ); and the baker, \$0.50 ( $\$1.25 - \$0.75$ ). The total value-added is, therefore, \$1.25, which is equivalent to the final value of the bread. In many industries, the primary component of value-added is the wage and salary payments to employees.

The third gauge of economic activity used in this evaluation is **Personal Income**. As the name implies, Personal Income is simply the income received by individuals, whether in the form of wages, salaries, interest, dividends, proprietors' profits, or other sources. It may thus be viewed as the segment of overall impacts which flows directly to the citizenry.

The final aggregates used are **Jobs and Job-Years**, which reflect the full-time equivalent jobs generated by an activity. For an economic stimulus expected to endure (such as the ongoing operations of a facility), the Jobs measure is used. It should be noted that, unlike the dollar values described above, Jobs is a "stock" rather than a "flow." In other words, if an area produces \$1 million in output in 2021 and \$1 million in 2022, it is appropriate to say that \$2 million was achieved in the 2019-20 period. If the same area has 100 people working in 2021 and 100 in 2022, it only has 100 Jobs. When a flow of jobs is measured, such as in a construction project or a cumulative assessment over multiple years, it is appropriate to measure employment in Job-Years (a person working for a year, though it could be multiple individuals working for partial years). This concept is distinct from Jobs, which anticipates that the relevant positions will be maintained on a continuing basis.

## Appendix B: Results by Industry

### Texas

#### Construction

#### The Economic Impact of Construction of Puerto Verde Global Trade Bridge Rail, Highway, and Inspection Buildings: Texas

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$12.6 m	+\$3.6 m	+\$2.4 m	+30
Mining	+\$12.9 m	+\$3.3 m	+\$1.9 m	+11
Utilities	+\$33.0 m	+\$7.4 m	+\$3.2 m	+12
Construction	+\$212.2 m	+\$105.9 m	+\$87.3 m	+1,000
Manufacturing	+\$147.6 m	+\$49.3 m	+\$29.0 m	+371
Wholesale Trade	+\$31.4 m	+\$21.2 m	+\$12.2 m	+113
Retail Trade*	+\$111.8 m	+\$84.4 m	+\$49.1 m	+1,219
Transportation & Warehousing	+\$28.9 m	+\$19.2 m	+\$12.7 m	+141
Information	+\$16.7 m	+\$10.3 m	+\$4.4 m	+32
Financial Activities*	+\$108.5 m	+\$26.5 m	+\$10.6 m	+91
Business Services	+\$84.6 m	+\$55.0 m	+\$44.9 m	+445
Health Services	+\$25.8 m	+\$18.0 m	+\$15.2 m	+205
Other Services	+\$47.8 m	+\$24.4 m	+\$19.6 m	+385
<b>Total, All Industries</b>	<b>+\$873.8 m</b>	<b>+\$428.7 m</b>	<b>+\$292.6 m</b>	<b>+4,056</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Construction of Puerto Verde Binational Complex Manufacturing, Warehousing, and Commercial Space: Texas

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$158.3 m	+\$45.1 m	+\$29.7 m	+383
Mining	+\$154.2 m	+\$38.9 m	+\$21.9 m	+120
Utilities	+\$422.0 m	+\$95.2 m	+\$41.6 m	+147
Construction	+\$3,287.6 m	+\$1,565.7 m	+\$1,290.3 m	+14,785
Manufacturing	+\$2,251.1 m	+\$768.5 m	+\$456.9 m	+5,878
Wholesale Trade	+\$438.1 m	+\$296.6 m	+\$171.0 m	+1,584
Retail Trade*	+\$1,447.1 m	+\$1,095.8 m	+\$638.7 m	+15,757
Transportation & Warehousing	+\$323.9 m	+\$215.3 m	+\$142.4 m	+1,583
Information	+\$202.9 m	+\$125.6 m	+\$53.6 m	+392
Financial Activities*	+\$1,352.3 m	+\$329.3 m	+\$133.1 m	+1,144
Business Services	+\$507.9 m	+\$316.7 m	+\$258.4 m	+2,564
Health Services	+\$323.2 m	+\$226.1 m	+\$191.2 m	+2,576
Other Services	+\$581.3 m	+\$298.2 m	+\$239.1 m	+4,709
<b>Total, All Industries</b>	<b>+\$11,449.9 m</b>	<b>+\$5,417.0 m</b>	<b>+\$3,667.9 m</b>	<b>+51,624</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Construction of Puerto Verde Multimodal: Texas

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$250.5 m	+\$71.4 m	+\$47.0 m	+605
Mining	+\$243.5 m	+\$61.4 m	+\$34.6 m	+189
Utilities	+\$667.7 m	+\$150.7 m	+\$65.8 m	+233
Construction	+\$5,197.1 m	+\$2,482.9 m	+\$2,046.1 m	+23,446
Manufacturing	+\$3,563.1 m	+\$1,216.2 m	+\$723.2 m	+9,307
Wholesale Trade	+\$691.4 m	+\$468.1 m	+\$269.9 m	+2,500
Retail Trade*	+\$2,290.3 m	+\$1,734.3 m	+\$1,010.9 m	+24,939
Transportation & Warehousing	+\$511.5 m	+\$340.0 m	+\$224.9 m	+2,500
Information	+\$321.0 m	+\$198.8 m	+\$84.9 m	+620
Financial Activities*	+\$2,140.5 m	+\$521.1 m	+\$210.6 m	+1,810
Business Services	+\$802.6 m	+\$500.4 m	+\$408.2 m	+4,051
Health Services	+\$511.7 m	+\$358.0 m	+\$302.7 m	+4,079
Other Services	+\$919.6 m	+\$471.8 m	+\$378.3 m	+7,451
<b>Total, All Industries</b>	<b>+\$18,110.5 m</b>	<b>+\$8,574.9 m</b>	<b>+\$5,807.1 m</b>	<b>+81,730</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Construction of the Native Hills Development: Texas

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$141.8 m	+\$41.8 m	+\$27.3 m	+351
Mining	+\$140.2 m	+\$37.0 m	+\$20.8 m	+120
Utilities	+\$367.1 m	+\$82.8 m	+\$36.1 m	+128
Construction	+\$3,073.0 m	+\$1,217.1 m	+\$1,003.0 m	+11,493
Manufacturing	+\$1,929.1 m	+\$643.6 m	+\$381.0 m	+5,090
Wholesale Trade	+\$461.4 m	+\$312.1 m	+\$180.0 m	+1,667
Retail Trade*	+\$1,335.3 m	+\$1,018.0 m	+\$594.7 m	+14,509
Transportation & Warehousing	+\$316.9 m	+\$210.7 m	+\$139.4 m	+1,550
Information	+\$174.0 m	+\$107.5 m	+\$45.9 m	+335
Financial Activities*	+\$1,156.8 m	+\$284.3 m	+\$114.5 m	+984
Business Services	+\$387.1 m	+\$240.2 m	+\$196.0 m	+1,945
Health Services	+\$273.4 m	+\$191.3 m	+\$161.8 m	+2,180
Other Services	+\$487.7 m	+\$251.0 m	+\$201.3 m	+3,964
<b>Total, All Industries</b>	<b>+\$10,243.7 m</b>	<b>+\$4,637.5 m</b>	<b>+\$3,101.7 m</b>	<b>+44,315</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## Ongoing Operations

### The Economic Impact of Operations of Puerto Verde Binational Complex Manufacturing and Warehousing Facilities: Texas

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$578.9 m	+\$134.6 m	+\$89.9 m	+1,158
Mining	+\$246.3 m	+\$58.6 m	+\$31.6 m	+152
Utilities	+\$569.9 m	+\$127.8 m	+\$55.8 m	+195
Construction	+\$221.5 m	+\$118.3 m	+\$97.5 m	+1,117
Manufacturing	+\$5,193.0 m	+\$1,687.8 m	+\$967.0 m	+11,584
Wholesale Trade	+\$535.9 m	+\$362.8 m	+\$209.2 m	+1,937
Retail Trade*	+\$1,505.2 m	+\$1,127.7 m	+\$655.3 m	+16,428
Transportation & Warehousing	+\$2,219.8 m	+\$1,528.7 m	+\$1,011.1 m	+11,239
Information	+\$235.1 m	+\$145.0 m	+\$61.9 m	+451
Financial Activities*	+\$1,530.2 m	+\$394.1 m	+\$158.7 m	+1,352
Business Services	+\$403.5 m	+\$247.0 m	+\$201.5 m	+2,000
Health Services	+\$353.8 m	+\$247.6 m	+\$209.3 m	+2,820
Other Services	+\$714.2 m	+\$352.5 m	+\$284.0 m	+5,553
<b>Total, All Industries</b>	<b>+\$14,307.3 m</b>	<b>+\$6,532.5 m</b>	<b>+\$4,032.7 m</b>	<b>+55,984</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Operations of Puerto Verde Binational Complex Commercial and Retail Facilities: Texas

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$6.2 m	+\$1.1 m	+\$0.4 m	+17
Mining	+\$4.0 m	+\$0.6 m	+\$0.2 m	+3
Utilities	+\$16.0 m	+\$2.7 m	+\$0.5 m	+6
Construction	+\$6.1 m	+\$1.8 m	+\$1.0 m	+42
Manufacturing	+\$42.4 m	+\$9.0 m	+\$2.3 m	+111
Wholesale Trade	+\$8.4 m	+\$4.6 m	+\$1.3 m	+42
Retail Trade*	+\$59.6 m	+\$37.3 m	+\$10.3 m	+945
Transportation & Warehousing	+\$7.0 m	+\$3.9 m	+\$1.4 m	+55
Information	+\$7.7 m	+\$4.0 m	+\$0.7 m	+18
Financial Activities*	+\$132.8 m	+\$35.3 m	+\$4.6 m	+134
Business Services	+\$31.6 m	+\$13.1 m	+\$7.2 m	+258
Health Services	+\$6.1 m	+\$2.9 m	+\$1.8 m	+86
Other Services	+\$15.5 m	+\$4.9 m	+\$2.6 m	+176
<b>Total, All Industries</b>	<b>+\$343.3 m</b>	<b>+\$121.2 m</b>	<b>+\$34.2 m</b>	<b>+1,891</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Total Economic Impact of Operations of Puerto Verde Binational Complex Manufacturing, Warehousing, Commercial, and Retail Facilities: Texas

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$585.1 m	+\$135.7 m	+\$90.3 m	+1,174
Mining	+\$250.3 m	+\$59.2 m	+\$31.8 m	+155
Utilities	+\$586.0 m	+\$130.6 m	+\$56.3 m	+201
Construction	+\$227.5 m	+\$120.1 m	+\$98.5 m	+1,158
Manufacturing	+\$5,235.3 m	+\$1,696.8 m	+\$969.4 m	+11,695
Wholesale Trade	+\$544.3 m	+\$367.4 m	+\$210.4 m	+1,979
Retail Trade*	+\$1,564.8 m	+\$1,164.9 m	+\$665.6 m	+17,372
Transportation & Warehousing	+\$2,226.8 m	+\$1,532.6 m	+\$1,012.4 m	+11,294
Information	+\$242.8 m	+\$149.0 m	+\$62.6 m	+469
Financial Activities*	+\$1,663.0 m	+\$429.4 m	+\$163.3 m	+1,486
Business Services	+\$435.1 m	+\$260.1 m	+\$208.7 m	+2,258
Health Services	+\$359.9 m	+\$250.5 m	+\$211.1 m	+2,906
Other Services	+\$729.8 m	+\$357.4 m	+\$286.5 m	+5,729
<b>Total, All Industries</b>	<b>+\$14,650.6 m</b>	<b>+\$6,653.7 m</b>	<b>+\$4,066.8 m</b>	<b>+57,875</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Operations of Puerto Verde Multimodal Manufacturing and Warehousing Facilities: Texas

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$945.9 m	+\$220.0 m	+\$146.9 m	+1,891
Mining	+\$402.4 m	+\$95.7 m	+\$51.6 m	+249
Utilities	+\$931.2 m	+\$208.9 m	+\$91.1 m	+319
Construction	+\$361.9 m	+\$193.4 m	+\$159.4 m	+1,825
Manufacturing	+\$8,485.2 m	+\$2,757.8 m	+\$1,580.1 m	+18,927
Wholesale Trade	+\$875.7 m	+\$592.8 m	+\$341.8 m	+3,164
Retail Trade*	+\$2,459.5 m	+\$1,842.6 m	+\$1,070.7 m	+26,842
Transportation & Warehousing	+\$3,627.1 m	+\$2,497.9 m	+\$1,652.0 m	+18,365
Information	+\$384.2 m	+\$236.9 m	+\$101.1 m	+736
Financial Activities*	+\$2,500.3 m	+\$643.9 m	+\$259.3 m	+2,209
Business Services	+\$659.2 m	+\$403.6 m	+\$329.3 m	+3,268
Health Services	+\$578.1 m	+\$404.5 m	+\$342.0 m	+4,608
Other Services	+\$1,167.0 m	+\$575.9 m	+\$464.0 m	+9,073
<b>Total, All Industries</b>	<b>+\$23,377.9 m</b>	<b>+\$10,673.9 m</b>	<b>+\$6,589.3 m</b>	<b>+91,476</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Operations of Native Hills Commercial and Retail Facilities: Texas

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$16.0 m	+\$2.8 m	+\$0.9 m	+44
Mining	+\$10.4 m	+\$1.6 m	+\$0.4 m	+7
Utilities	+\$41.6 m	+\$7.1 m	+\$1.3 m	+16
Construction	+\$15.7 m	+\$4.6 m	+\$2.6 m	+108
Manufacturing	+\$109.7 m	+\$23.4 m	+\$6.1 m	+288
Wholesale Trade	+\$21.6 m	+\$11.9 m	+\$3.3 m	+109
Retail Trade*	+\$154.3 m	+\$96.6 m	+\$26.7 m	+2,447
Transportation & Warehousing	+\$18.1 m	+\$10.1 m	+\$3.6 m	+142
Information	+\$19.8 m	+\$10.4 m	+\$1.8 m	+47
Financial Activities*	+\$344.0 m	+\$91.4 m	+\$11.9 m	+346
Business Services	+\$81.8 m	+\$33.9 m	+\$18.7 m	+668
Health Services	+\$15.9 m	+\$7.6 m	+\$4.6 m	+222
Other Services	+\$40.3 m	+\$12.7 m	+\$6.7 m	+456
<b>Total, All Industries</b>	<b>+\$889.3 m</b>	<b>+\$314.1 m</b>	<b>+\$88.5 m</b>	<b>+4,899</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## Middle Rio Grande Region

### Construction

#### The Economic Impact of Construction of Puerto Verde Global Trade Bridge Rail, Highway, and Inspection Buildings: Middle Rio Grande Region

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$8.5 m	+\$2.4 m	+\$1.6 m	+21
Mining	+\$4.5 m	+\$1.3 m	+\$0.7 m	+4
Utilities	+\$13.6 m	+\$3.1 m	+\$1.3 m	+5
Construction	+\$157.2 m	+\$78.5 m	+\$64.7 m	+741
Manufacturing	+\$44.7 m	+\$15.8 m	+\$9.1 m	+131
Wholesale Trade	+\$14.6 m	+\$9.9 m	+\$5.7 m	+53
Retail Trade*	+\$72.7 m	+\$54.9 m	+\$31.9 m	+792
Transportation & Warehousing	+\$20.1 m	+\$13.4 m	+\$8.8 m	+98
Information	+\$6.6 m	+\$4.1 m	+\$1.7 m	+13
Financial Activities*	+\$49.5 m	+\$10.7 m	+\$4.3 m	+35
Business Services	+\$38.6 m	+\$25.1 m	+\$20.5 m	+203
Health Services	+\$17.0 m	+\$11.9 m	+\$10.1 m	+136
Other Services	+\$31.5 m	+\$16.0 m	+\$12.9 m	+255
<b>Total, All Industries</b>	<b>+\$479.1 m</b>	<b>+\$247.0 m</b>	<b>+\$173.3 m</b>	<b>+2,487</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Construction of Puerto Verde Binational Complex Manufacturing, Warehousing, and Commercial Space: Middle Rio Grande Region

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$110.4 m	+\$31.4 m	+\$20.7 m	+266
Mining	+\$52.7 m	+\$14.4 m	+\$7.3 m	+46
Utilities	+\$178.0 m	+\$40.1 m	+\$17.5 m	+62
Construction	+\$2,422.0 m	+\$1,151.8 m	+\$949.2 m	+10,876
Manufacturing	+\$703.2 m	+\$248.4 m	+\$145.0 m	+2,070
Wholesale Trade	+\$209.6 m	+\$141.9 m	+\$81.8 m	+758
Retail Trade*	+\$969.3 m	+\$734.2 m	+\$428.0 m	+10,555
Transportation & Warehousing	+\$230.2 m	+\$152.8 m	+\$101.0 m	+1,123
Information	+\$83.5 m	+\$51.8 m	+\$22.1 m	+162
Financial Activities*	+\$634.8 m	+\$137.6 m	+\$55.3 m	+454
Business Services	+\$180.3 m	+\$110.6 m	+\$90.2 m	+896
Health Services	+\$219.9 m	+\$153.6 m	+\$129.9 m	+1,750
Other Services	+\$394.9 m	+\$202.2 m	+\$162.4 m	+3,230
<b>Total, All Industries</b>	<b>+\$6,388.8 m</b>	<b>+\$3,170.8 m</b>	<b>+\$2,210.6 m</b>	<b>+32,248</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Construction of Puerto Verde Multimodal: Middle Rio Grande Region

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$174.7 m	+\$49.7 m	+\$32.7 m	+422
Mining	+\$83.2 m	+\$22.7 m	+\$11.6 m	+73
Utilities	+\$281.7 m	+\$63.5 m	+\$27.7 m	+98
Construction	+\$3,829.8 m	+\$1,825.9 m	+\$1,504.7 m	+17,242
Manufacturing	+\$1,113.9 m	+\$393.3 m	+\$229.6 m	+3,279
Wholesale Trade	+\$331.0 m	+\$224.1 m	+\$129.2 m	+1,197
Retail Trade*	+\$1,534.8 m	+\$1,162.5 m	+\$677.7 m	+16,712
Transportation & Warehousing	+\$363.7 m	+\$241.4 m	+\$159.6 m	+1,775
Information	+\$132.2 m	+\$81.9 m	+\$35.0 m	+256
Financial Activities*	+\$1,005.0 m	+\$217.7 m	+\$87.6 m	+718
Business Services	+\$284.8 m	+\$174.7 m	+\$142.5 m	+1,414
Health Services	+\$348.1 m	+\$243.2 m	+\$205.6 m	+2,771
Other Services	+\$624.7 m	+\$320.0 m	+\$257.0 m	+5,111
<b>Total, All Industries</b>	<b>+\$10,107.5 m</b>	<b>+\$5,020.7 m</b>	<b>+\$3,500.6 m</b>	<b>+51,067</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Construction of the Native Hills Development: Middle Rio Grande Region

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$97.7 m	+\$28.8 m	+\$18.8 m	+242
Mining	+\$50.0 m	+\$14.7 m	+\$7.7 m	+52
Utilities	+\$151.0 m	+\$34.0 m	+\$14.8 m	+53
Construction	+\$2,242.3 m	+\$884.3 m	+\$728.7 m	+8,350
Manufacturing	+\$483.5 m	+\$168.9 m	+\$95.6 m	+1,382
Wholesale Trade	+\$219.6 m	+\$148.6 m	+\$85.7 m	+794
Retail Trade*	+\$886.1 m	+\$676.3 m	+\$395.2 m	+9,626
Transportation & Warehousing	+\$223.7 m	+\$148.5 m	+\$98.2 m	+1,092
Information	+\$70.2 m	+\$43.4 m	+\$18.5 m	+136
Financial Activities*	+\$532.5 m	+\$117.2 m	+\$47.0 m	+385
Business Services	+\$135.6 m	+\$82.7 m	+\$67.4 m	+669
Health Services	+\$182.6 m	+\$127.6 m	+\$107.9 m	+1,454
Other Services	+\$325.0 m	+\$167.0 m	+\$134.2 m	+2,671
<b>Total, All Industries</b>	<b>+\$5,599.8 m</b>	<b>+\$2,642.0 m</b>	<b>+\$1,819.8 m</b>	<b>+26,905</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## Ongoing Operations

### The Economic Impact of Operations of Puerto Verde Binational Complex Manufacturing and Warehousing Facilities: Middle Rio Grande Region

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$569.4 m	+\$131.9 m	+\$88.1 m	+1,135
Mining	+\$114.3 m	+\$28.2 m	+\$13.9 m	+73
Utilities	+\$322.5 m	+\$72.3 m	+\$31.6 m	+108
Construction	+\$167.8 m	+\$89.9 m	+\$74.1 m	+847
Manufacturing	+\$3,904.0 m	+\$1,293.5 m	+\$742.7 m	+9,190
Wholesale Trade	+\$346.6 m	+\$234.6 m	+\$135.3 m	+1,252
Retail Trade*	+\$1,374.0 m	+\$1,028.9 m	+\$597.8 m	+14,997
Transportation & Warehousing	+\$2,206.1 m	+\$1,519.3 m	+\$1,004.8 m	+11,170
Information	+\$131.2 m	+\$81.0 m	+\$34.6 m	+250
Financial Activities*	+\$978.3 m	+\$225.2 m	+\$90.4 m	+731
Business Services	+\$195.8 m	+\$117.0 m	+\$95.5 m	+946
Health Services	+\$328.1 m	+\$229.4 m	+\$193.9 m	+2,613
Other Services	+\$666.3 m	+\$327.5 m	+\$264.3 m	+5,205
<b>Total, All Industries</b>	<b>+\$11,304.5 m</b>	<b>+\$5,378.8 m</b>	<b>+\$3,367.0 m</b>	<b>+48,516</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Operations of Puerto Verde Binational Complex Commercial and Retail Facilities: Middle Rio Grande Region

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$6.0 m	+\$1.0 m	+\$0.4 m	+16
Mining	+\$1.7 m	+\$0.3 m	+\$0.1 m	+1
Utilities	+\$9.1 m	+\$1.6 m	+\$0.3 m	+3
Construction	+\$4.7 m	+\$1.4 m	+\$0.8 m	+32
Manufacturing	+\$21.9 m	+\$4.8 m	+\$1.2 m	+65
Wholesale Trade	+\$5.4 m	+\$2.9 m	+\$0.8 m	+27
Retail Trade*	+\$57.0 m	+\$35.7 m	+\$9.9 m	+904
Transportation & Warehousing	+\$6.7 m	+\$3.8 m	+\$1.3 m	+53
Information	+\$4.2 m	+\$2.2 m	+\$0.4 m	+10
Financial Activities*	+\$113.4 m	+\$30.1 m	+\$3.8 m	+109
Business Services	+\$26.0 m	+\$10.7 m	+\$5.9 m	+210
Health Services	+\$5.7 m	+\$2.7 m	+\$1.6 m	+80
Other Services	+\$14.6 m	+\$4.6 m	+\$2.4 m	+166
<b>Total, All Industries</b>	<b>+\$276.3 m</b>	<b>+\$101.7 m</b>	<b>+\$28.8 m</b>	<b>+1,677</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Total Economic Impact of Operations of Puerto Verde Binational Complex Manufacturing, Warehousing, Commercial, and Retail Facilities: Middle Rio Grande Region

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$575.3 m	+\$132.9 m	+\$88.4 m	+1,151
Mining	+\$116.0 m	+\$28.5 m	+\$14.0 m	+74
Utilities	+\$331.7 m	+\$73.9 m	+\$31.8 m	+111
Construction	+\$172.5 m	+\$91.3 m	+\$74.9 m	+879
Manufacturing	+\$3,925.9 m	+\$1,298.3 m	+\$744.0 m	+9,255
Wholesale Trade	+\$352.0 m	+\$237.6 m	+\$136.1 m	+1,279
Retail Trade*	+\$1,431.0 m	+\$1,064.6 m	+\$607.7 m	+15,901
Transportation & Warehousing	+\$2,212.8 m	+\$1,523.1 m	+\$1,006.1 m	+11,223
Information	+\$135.4 m	+\$83.2 m	+\$35.0 m	+260
Financial Activities*	+\$1,091.7 m	+\$255.3 m	+\$94.3 m	+840
Business Services	+\$221.8 m	+\$127.7 m	+\$101.3 m	+1,156
Health Services	+\$333.9 m	+\$232.1 m	+\$195.6 m	+2,693
Other Services	+\$680.9 m	+\$332.1 m	+\$266.7 m	+5,371
<b>Total, All Industries</b>	<b>+\$11,580.7 m</b>	<b>+\$5,480.5 m</b>	<b>+\$3,395.8 m</b>	<b>+50,193</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Operations of Puerto Verde Multimodal Manufacturing and Warehousing Facilities: Middle Rio Grande Region

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$930.4 m	+\$215.5 m	+\$143.9 m	+1,854
Mining	+\$186.8 m	+\$46.1 m	+\$22.7 m	+119
Utilities	+\$527.0 m	+\$118.2 m	+\$51.6 m	+176
Construction	+\$274.2 m	+\$146.9 m	+\$121.0 m	+1,383
Manufacturing	+\$6,379.0 m	+\$2,113.5 m	+\$1,213.6 m	+15,017
Wholesale Trade	+\$566.4 m	+\$383.4 m	+\$221.1 m	+2,046
Retail Trade*	+\$2,245.1 m	+\$1,681.2 m	+\$976.8 m	+24,505
Transportation & Warehousing	+\$3,604.7 m	+\$2,482.5 m	+\$1,641.9 m	+18,251
Information	+\$214.4 m	+\$132.4 m	+\$56.5 m	+409
Financial Activities*	+\$1,598.5 m	+\$368.0 m	+\$147.8 m	+1,194
Business Services	+\$319.9 m	+\$191.2 m	+\$156.0 m	+1,546
Health Services	+\$536.1 m	+\$374.8 m	+\$316.9 m	+4,270
Other Services	+\$1,088.7 m	+\$535.1 m	+\$431.8 m	+8,504
<b>Total, All Industries</b>	<b>+\$18,471.3 m</b>	<b>+\$8,788.9 m</b>	<b>+\$5,501.6 m</b>	<b>+79,275</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Operations of Native Hills Commercial and Retail Facilities: Middle Rio Grande Region

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$15.4 m	+\$2.7 m	+\$0.9 m	+42
Mining	+\$4.4 m	+\$0.7 m	+\$0.1 m	+2
Utilities	+\$23.7 m	+\$4.0 m	+\$0.7 m	+9
Construction	+\$12.1 m	+\$3.6 m	+\$2.0 m	+83
Manufacturing	+\$56.7 m	+\$12.6 m	+\$3.2 m	+169
Wholesale Trade	+\$13.9 m	+\$7.6 m	+\$2.1 m	+70
Retail Trade*	+\$147.7 m	+\$92.4 m	+\$25.6 m	+2,342
Transportation & Warehousing	+\$17.4 m	+\$9.7 m	+\$3.4 m	+137
Information	+\$10.8 m	+\$5.7 m	+\$1.0 m	+26
Financial Activities*	+\$293.7 m	+\$77.9 m	+\$9.9 m	+283
Business Services	+\$67.3 m	+\$27.6 m	+\$15.2 m	+545
Health Services	+\$14.8 m	+\$7.1 m	+\$4.3 m	+206
Other Services	+\$37.8 m	+\$11.9 m	+\$6.3 m	+430
<b>Total, All Industries</b>	<b>+\$715.7 m</b>	<b>+\$263.4 m</b>	<b>+\$74.7 m</b>	<b>+4,344</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## Maverick County

### Construction

#### The Economic Impact of Construction of Puerto Verde Global Trade Bridge Rail, Highway, and Inspection Buildings: Maverick County

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$7.8 m	+\$2.1 m	+\$1.5 m	+19
Mining	+\$3.4 m	+\$1.0 m	+\$0.5 m	+4
Utilities	+\$9.7 m	+\$2.2 m	+\$1.0 m	+3
Construction	+\$148.6 m	+\$74.1 m	+\$61.1 m	+700
Manufacturing	+\$34.4 m	+\$13.0 m	+\$7.7 m	+112
Wholesale Trade	+\$8.2 m	+\$5.5 m	+\$3.2 m	+30
Retail Trade*	+\$68.3 m	+\$51.5 m	+\$30.0 m	+744
Transportation & Warehousing	+\$19.1 m	+\$12.7 m	+\$8.4 m	+93
Information	+\$5.4 m	+\$3.3 m	+\$1.4 m	+10
Financial Activities*	+\$54.6 m	+\$11.9 m	+\$4.5 m	+36
Business Services	+\$34.2 m	+\$22.3 m	+\$18.2 m	+180
Health Services	+\$16.0 m	+\$11.2 m	+\$9.5 m	+128
Other Services	+\$28.6 m	+\$14.5 m	+\$11.7 m	+235
<b>Total, All Industries</b>	<b>+\$438.4 m</b>	<b>+\$225.4 m</b>	<b>+\$158.5 m</b>	<b>+2,294</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Construction of Puerto Verde Binational Complex Manufacturing, Warehousing, and Commercial Space: Maverick County

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$102.6 m	+\$27.9 m	+\$19.0 m	+246
Mining	+\$39.4 m	+\$11.4 m	+\$5.9 m	+40
Utilities	+\$127.0 m	+\$28.6 m	+\$12.5 m	+44
Construction	+\$2,308.8 m	+\$1,096.5 m	+\$903.6 m	+10,354
Manufacturing	+\$619.1 m	+\$228.6 m	+\$138.2 m	+1,976
Wholesale Trade	+\$118.4 m	+\$80.1 m	+\$46.2 m	+428
Retail Trade*	+\$920.4 m	+\$697.2 m	+\$406.5 m	+10,022
Transportation & Warehousing	+\$220.6 m	+\$146.3 m	+\$96.8 m	+1,076
Information	+\$68.7 m	+\$42.6 m	+\$18.2 m	+133
Financial Activities*	+\$708.5 m	+\$154.7 m	+\$58.0 m	+476
Business Services	+\$142.1 m	+\$86.6 m	+\$70.6 m	+701
Health Services	+\$209.3 m	+\$146.2 m	+\$123.6 m	+1,665
Other Services	+\$363.2 m	+\$184.8 m	+\$148.7 m	+2,998
<b>Total, All Industries</b>	<b>+\$5,947.9 m</b>	<b>+\$2,931.4 m</b>	<b>+\$2,047.6 m</b>	<b>+30,158</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Construction of Puerto Verde Multimodal: Maverick County

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$162.3 m	+\$44.1 m	+\$30.0 m	+390
Mining	+\$62.1 m	+\$17.9 m	+\$9.3 m	+62
Utilities	+\$201.0 m	+\$45.3 m	+\$19.8 m	+70
Construction	+\$3,652.7 m	+\$1,737.0 m	+\$1,431.4 m	+16,402
Manufacturing	+\$979.1 m	+\$361.4 m	+\$218.5 m	+3,124
Wholesale Trade	+\$187.2 m	+\$126.7 m	+\$73.1 m	+677
Retail Trade*	+\$1,458.0 m	+\$1,104.5 m	+\$643.9 m	+15,875
Transportation & Warehousing	+\$348.8 m	+\$231.4 m	+\$153.0 m	+1,701
Information	+\$108.7 m	+\$67.4 m	+\$28.8 m	+210
Financial Activities*	+\$1,121.5 m	+\$244.9 m	+\$91.8 m	+753
Business Services	+\$224.3 m	+\$136.6 m	+\$111.4 m	+1,106
Health Services	+\$331.3 m	+\$231.4 m	+\$195.7 m	+2,637
Other Services	+\$574.3 m	+\$292.3 m	+\$235.2 m	+4,742
<b>Total, All Industries</b>	<b>+\$9,411.4 m</b>	<b>+\$4,640.9 m</b>	<b>+\$3,241.8 m</b>	<b>+47,750</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Construction of the Native Hills Development: Maverick County

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$86.4 m	+\$24.5 m	+\$16.7 m	+217
Mining	+\$37.4 m	+\$11.7 m	+\$6.2 m	+45
Utilities	+\$103.7 m	+\$23.3 m	+\$10.2 m	+36
Construction	+\$2,099.2 m	+\$824.5 m	+\$679.4 m	+7,785
Manufacturing	+\$344.0 m	+\$128.2 m	+\$74.2 m	+1,079
Wholesale Trade	+\$121.5 m	+\$82.2 m	+\$47.4 m	+439
Retail Trade*	+\$820.0 m	+\$625.9 m	+\$365.8 m	+8,907
Transportation & Warehousing	+\$209.8 m	+\$139.3 m	+\$92.1 m	+1,024
Information	+\$56.0 m	+\$34.6 m	+\$14.8 m	+108
Financial Activities*	+\$579.5 m	+\$128.8 m	+\$48.2 m	+395
Business Services	+\$104.5 m	+\$63.3 m	+\$51.6 m	+512
Health Services	+\$169.2 m	+\$118.2 m	+\$100.0 m	+1,347
Other Services	+\$290.7 m	+\$148.5 m	+\$119.5 m	+2,414
<b>Total, All Industries</b>	<b>+\$5,021.9 m</b>	<b>+\$2,353.2 m</b>	<b>+\$1,626.0 m</b>	<b>+24,308</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## Ongoing Operations

### The Economic Impact of Operations of Puerto Verde Binational Complex Manufacturing and Warehousing Facilities: Maverick County

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$560.5 m	+\$125.6 m	+\$85.5 m	+1,109
Mining	+\$85.9 m	+\$22.0 m	+\$11.0 m	+61
Utilities	+\$230.7 m	+\$51.7 m	+\$22.6 m	+77
Construction	+\$115.5 m	+\$61.9 m	+\$51.0 m	+582
Manufacturing	+\$3,502.5 m	+\$1,190.7 m	+\$690.1 m	+8,446
Wholesale Trade	+\$202.3 m	+\$136.9 m	+\$79.0 m	+731
Retail Trade*	+\$1,337.3 m	+\$1,001.3 m	+\$581.8 m	+14,597
Transportation & Warehousing	+\$2,202.3 m	+\$1,516.7 m	+\$1,003.1 m	+11,150
Information	+\$110.5 m	+\$68.3 m	+\$29.1 m	+210
Financial Activities*	+\$1,123.3 m	+\$261.5 m	+\$97.7 m	+792
Business Services	+\$160.2 m	+\$94.8 m	+\$77.4 m	+766
Health Services	+\$320.9 m	+\$224.3 m	+\$189.6 m	+2,555
Other Services	+\$632.4 m	+\$308.2 m	+\$249.2 m	+4,975
<b>Total, All Industries</b>	<b>+\$10,584.2 m</b>	<b>+\$5,063.9 m</b>	<b>+\$3,167.1 m</b>	<b>+46,051</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Operations of Puerto Verde Binational Complex Commercial and Retail Facilities: Maverick County

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$5.8 m	+\$0.9 m	+\$0.3 m	+15
Mining	+\$1.2 m	+\$0.2 m	+\$0.0 m	+1
Utilities	+\$6.5 m	+\$1.1 m	+\$0.2 m	+2
Construction	+\$3.2 m	+\$0.9 m	+\$0.5 m	+22
Manufacturing	+\$9.7 m	+\$2.4 m	+\$0.6 m	+34
Wholesale Trade	+\$3.1 m	+\$1.7 m	+\$0.5 m	+16
Retail Trade*	+\$56.1 m	+\$35.1 m	+\$9.7 m	+890
Transportation & Warehousing	+\$6.6 m	+\$3.7 m	+\$1.3 m	+52
Information	+\$3.4 m	+\$1.8 m	+\$0.3 m	+8
Financial Activities*	+\$119.0 m	+\$31.6 m	+\$3.9 m	+112
Business Services	+\$25.0 m	+\$10.3 m	+\$5.7 m	+202
Health Services	+\$5.6 m	+\$2.7 m	+\$1.6 m	+78
Other Services	+\$13.8 m	+\$4.3 m	+\$2.3 m	+159
<b>Total, All Industries</b>	<b>+\$259.1 m</b>	<b>+\$96.7 m</b>	<b>+\$27.0 m</b>	<b>+1,592</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Total Economic Impact of Operations of Puerto Verde Binational Complex Manufacturing, Warehousing, Commercial, and Retail Facilities: Maverick County

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$566.2 m	+\$126.5 m	+\$85.9 m	+1,125
Mining	+\$87.1 m	+\$22.2 m	+\$11.1 m	+62
Utilities	+\$237.2 m	+\$52.8 m	+\$22.8 m	+79
Construction	+\$118.7 m	+\$62.8 m	+\$51.5 m	+604
Manufacturing	+\$3,512.2 m	+\$1,193.1 m	+\$690.7 m	+8,480
Wholesale Trade	+\$205.4 m	+\$138.6 m	+\$79.4 m	+746
Retail Trade*	+\$1,393.4 m	+\$1,036.4 m	+\$591.5 m	+15,487
Transportation & Warehousing	+\$2,208.9 m	+\$1,520.4 m	+\$1,004.4 m	+11,203
Information	+\$113.9 m	+\$70.1 m	+\$29.5 m	+218
Financial Activities*	+\$1,242.3 m	+\$293.1 m	+\$101.7 m	+904
Business Services	+\$185.1 m	+\$105.1 m	+\$83.0 m	+968
Health Services	+\$326.5 m	+\$226.9 m	+\$191.2 m	+2,632
Other Services	+\$646.2 m	+\$312.6 m	+\$251.5 m	+5,134
<b>Total, All Industries</b>	<b>+\$10,843.3 m</b>	<b>+\$5,160.6 m</b>	<b>+\$3,194.1 m</b>	<b>+47,643</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Operations of Puerto Verde Multimodal Manufacturing and Warehousing Facilities: Maverick County

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$915.8 m	+\$205.2 m	+\$139.8 m	+1,812
Mining	+\$140.4 m	+\$36.0 m	+\$18.0 m	+100
Utilities	+\$376.9 m	+\$84.6 m	+\$36.9 m	+125
Construction	+\$188.7 m	+\$101.1 m	+\$83.3 m	+952
Manufacturing	+\$5,723.0 m	+\$1,945.6 m	+\$1,127.7 m	+13,800
Wholesale Trade	+\$330.5 m	+\$223.8 m	+\$129.0 m	+1,194
Retail Trade*	+\$2,185.1 m	+\$1,636.1 m	+\$950.6 m	+23,851
Transportation & Warehousing	+\$3,598.4 m	+\$2,478.2 m	+\$1,639.0 m	+18,220
Information	+\$180.5 m	+\$111.5 m	+\$47.6 m	+343
Financial Activities*	+\$1,835.5 m	+\$427.2 m	+\$159.7 m	+1,295
Business Services	+\$261.7 m	+\$155.0 m	+\$126.4 m	+1,251
Health Services	+\$524.4 m	+\$366.5 m	+\$309.8 m	+4,174
Other Services	+\$1,033.3 m	+\$503.7 m	+\$407.2 m	+8,130
<b>Total, All Industries</b>	<b>+\$17,294.3 m</b>	<b>+\$8,274.3 m</b>	<b>+\$5,175.0 m</b>	<b>+75,246</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Operations of Native Hills Commercial and Retail Facilities: Maverick County

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$14.9 m	+\$2.3 m	+\$0.9 m	+40
Mining	+\$3.2 m	+\$0.5 m	+\$0.1 m	+2
Utilities	+\$16.9 m	+\$2.8 m	+\$0.5 m	+6
Construction	+\$8.3 m	+\$2.5 m	+\$1.4 m	+57
Manufacturing	+\$25.0 m	+\$6.2 m	+\$1.6 m	+89
Wholesale Trade	+\$8.0 m	+\$4.4 m	+\$1.2 m	+41
Retail Trade*	+\$145.4 m	+\$90.9 m	+\$25.2 m	+2,306
Transportation & Warehousing	+\$17.2 m	+\$9.6 m	+\$3.4 m	+135
Information	+\$8.9 m	+\$4.7 m	+\$0.8 m	+21
Financial Activities*	+\$308.4 m	+\$82.0 m	+\$10.2 m	+290
Business Services	+\$64.7 m	+\$26.6 m	+\$14.7 m	+523
Health Services	+\$14.5 m	+\$6.9 m	+\$4.1 m	+201
Other Services	+\$35.8 m	+\$11.2 m	+\$5.9 m	+411
<b>Total, All Industries</b>	<b>+\$671.4 m</b>	<b>+\$250.6 m</b>	<b>+\$69.9 m</b>	<b>+4,123</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

*Eagle Pass***Construction****The Economic Impact of Construction of Puerto Verde Global Trade Bridge Rail, Highway, and Inspection Buildings: Eagle Pass**

Results by Industry

<b>Industry</b>	<b>Total Expenditures</b>	<b>Gross Product</b>	<b>Personal Income</b>	<b>Job Years*</b>
Agriculture	+\$3.5 m	+\$0.9 m	+\$0.6 m	+8
Mining	+\$1.5 m	+\$0.5 m	+\$0.2 m	+2
Utilities	+\$4.9 m	+\$1.1 m	+\$0.5 m	+2
Construction	+\$138.1 m	+\$68.9 m	+\$56.8 m	+650
Manufacturing	+\$16.4 m	+\$6.2 m	+\$3.7 m	+54
Wholesale Trade	+\$7.4 m	+\$5.0 m	+\$2.9 m	+27
Retail Trade*	+\$45.2 m	+\$34.5 m	+\$20.2 m	+491
Transportation & Warehousing	+\$9.6 m	+\$6.4 m	+\$4.2 m	+47
Information	+\$5.0 m	+\$3.1 m	+\$1.3 m	+10
Financial Activities*	+\$43.3 m	+\$9.5 m	+\$3.5 m	+29
Business Services	+\$25.1 m	+\$16.3 m	+\$13.3 m	+132
Health Services	+\$11.3 m	+\$7.9 m	+\$6.7 m	+90
Other Services	+\$20.6 m	+\$10.4 m	+\$8.4 m	+170
<b>Total, All Industries</b>	<b>+\$331.9 m</b>	<b>+\$170.8 m</b>	<b>+\$122.4 m</b>	<b>+1,711</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Construction of Puerto Verde Binational Complex Manufacturing, Warehousing, and Commercial Space: Eagle Pass

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$45.2 m	+\$12.3 m	+\$8.4 m	+109
Mining	+\$17.3 m	+\$5.0 m	+\$2.6 m	+18
Utilities	+\$64.0 m	+\$14.4 m	+\$6.3 m	+22
Construction	+\$1,429.9 m	+\$679.1 m	+\$559.6 m	+6,412
Manufacturing	+\$295.6 m	+\$109.1 m	+\$66.0 m	+943
Wholesale Trade	+\$107.4 m	+\$72.7 m	+\$41.9 m	+389
Retail Trade*	+\$610.6 m	+\$468.5 m	+\$274.2 m	+6,627
Transportation & Warehousing	+\$111.1 m	+\$73.7 m	+\$48.7 m	+542
Information	+\$64.6 m	+\$40.1 m	+\$17.1 m	+125
Financial Activities*	+\$561.3 m	+\$122.6 m	+\$46.0 m	+377
Business Services	+\$104.4 m	+\$63.6 m	+\$51.9 m	+515
Health Services	+\$147.2 m	+\$102.8 m	+\$86.9 m	+1,171
Other Services	+\$261.0 m	+\$132.7 m	+\$107.6 m	+2,170
<b>Total, All Industries</b>	<b>+\$3,819.7 m</b>	<b>+\$1,896.6 m</b>	<b>+\$1,317.2 m</b>	<b>+19,420</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Construction of Puerto Verde Multimodal: Eagle Pass

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$71.5 m	+\$19.4 m	+\$13.2 m	+172
Mining	+\$27.4 m	+\$7.9 m	+\$4.1 m	+28
Utilities	+\$101.2 m	+\$22.8 m	+\$9.9 m	+35
Construction	+\$2,262.2 m	+\$1,075.7 m	+\$886.5 m	+10,158
Manufacturing	+\$467.5 m	+\$172.6 m	+\$104.3 m	+1,491
Wholesale Trade	+\$170.0 m	+\$115.1 m	+\$66.3 m	+614
Retail Trade*	+\$967.2 m	+\$742.3 m	+\$434.4 m	+10,498
Transportation & Warehousing	+\$175.6 m	+\$116.5 m	+\$77.1 m	+857
Information	+\$102.3 m	+\$63.4 m	+\$27.1 m	+198
Financial Activities*	+\$888.5 m	+\$194.0 m	+\$72.7 m	+597
Business Services	+\$164.8 m	+\$100.4 m	+\$81.9 m	+813
Health Services	+\$233.0 m	+\$162.8 m	+\$137.6 m	+1,855
Other Services	+\$412.7 m	+\$209.9 m	+\$170.2 m	+3,433
<b>Total, All Industries</b>	<b>+\$6,044.0 m</b>	<b>+\$3,002.7 m</b>	<b>+\$2,085.4 m</b>	<b>+30,748</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Construction of the Native Hills Development: Eagle Pass

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$38.1 m	+\$10.8 m	+\$7.4 m	+96
Mining	+\$16.5 m	+\$5.2 m	+\$2.7 m	+20
Utilities	+\$52.2 m	+\$11.8 m	+\$5.1 m	+18
Construction	+\$1,300.1 m	+\$510.6 m	+\$420.8 m	+4,822
Manufacturing	+\$164.2 m	+\$61.2 m	+\$35.4 m	+515
Wholesale Trade	+\$110.3 m	+\$74.6 m	+\$43.0 m	+399
Retail Trade*	+\$546.6 m	+\$422.4 m	+\$247.7 m	+5,920
Transportation & Warehousing	+\$105.6 m	+\$70.1 m	+\$46.4 m	+516
Information	+\$52.7 m	+\$32.6 m	+\$13.9 m	+102
Financial Activities*	+\$459.1 m	+\$102.1 m	+\$38.2 m	+313
Business Services	+\$76.8 m	+\$46.5 m	+\$37.9 m	+376
Health Services	+\$119.0 m	+\$83.1 m	+\$70.3 m	+947
Other Services	+\$209.0 m	+\$106.6 m	+\$86.5 m	+1,748
<b>Total, All Industries</b>	<b>+\$3,250.3 m</b>	<b>+\$1,537.7 m</b>	<b>+\$1,055.4 m</b>	<b>+15,791</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## Ongoing Operations

### The Economic Impact of Operations of Puerto Verde Binational Complex Manufacturing and Warehousing Facilities: Eagle Pass

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$247.0 m	+\$55.4 m	+\$37.7 m	+489
Mining	+\$37.9 m	+\$9.7 m	+\$4.9 m	+27
Utilities	+\$116.2 m	+\$26.1 m	+\$11.4 m	+39
Construction	+\$107.3 m	+\$57.5 m	+\$47.4 m	+541
Manufacturing	+\$1,672.4 m	+\$568.5 m	+\$329.5 m	+4,033
Wholesale Trade	+\$183.6 m	+\$124.3 m	+\$71.7 m	+663
Retail Trade*	+\$881.0 m	+\$669.0 m	+\$390.3 m	+9,583
Transportation & Warehousing	+\$1,109.0 m	+\$763.7 m	+\$505.1 m	+5,615
Information	+\$104.0 m	+\$64.2 m	+\$27.4 m	+198
Financial Activities*	+\$890.0 m	+\$207.1 m	+\$77.4 m	+628
Business Services	+\$117.7 m	+\$69.7 m	+\$56.8 m	+563
Health Services	+\$225.7 m	+\$157.7 m	+\$133.4 m	+1,797
Other Services	+\$456.8 m	+\$222.1 m	+\$180.9 m	+3,612
<b>Total, All Industries</b>	<b>+\$6,148.4 m</b>	<b>+\$2,995.1 m</b>	<b>+\$1,873.9 m</b>	<b>+27,786</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Operations of Puerto Verde Binational Complex Commercial and Retail Facilities: Eagle Pass

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$2.5 m	+\$0.4 m	+\$0.1 m	+7
Mining	+\$0.5 m	+\$0.1 m	+\$0.0 m	+0
Utilities	+\$3.3 m	+\$0.6 m	+\$0.1 m	+1
Construction	+\$3.0 m	+\$0.9 m	+\$0.5 m	+21
Manufacturing	+\$4.6 m	+\$1.1 m	+\$0.3 m	+16
Wholesale Trade	+\$2.8 m	+\$1.6 m	+\$0.4 m	+14
Retail Trade*	+\$36.4 m	+\$23.3 m	+\$6.5 m	+581
Transportation & Warehousing	+\$3.3 m	+\$1.9 m	+\$0.7 m	+26
Information	+\$3.2 m	+\$1.7 m	+\$0.3 m	+8
Financial Activities*	+\$94.3 m	+\$25.1 m	+\$3.1 m	+89
Business Services	+\$18.4 m	+\$7.5 m	+\$4.2 m	+148
Health Services	+\$3.9 m	+\$1.9 m	+\$1.1 m	+55
Other Services	+\$9.9 m	+\$3.1 m	+\$1.7 m	+115
<b>Total, All Industries</b>	<b>+\$186.3 m</b>	<b>+\$69.0 m</b>	<b>+\$19.0 m</b>	<b>+1,081</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Total Economic Impact of Operations of Puerto Verde Binational Complex Manufacturing, Warehousing, Commercial, and Retail Facilities: Eagle Pass

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$249.6 m	+\$55.7 m	+\$37.8 m	+496
Mining	+\$38.4 m	+\$9.8 m	+\$4.9 m	+27
Utilities	+\$119.5 m	+\$26.6 m	+\$11.5 m	+40
Construction	+\$110.3 m	+\$58.4 m	+\$47.9 m	+562
Manufacturing	+\$1,677.0 m	+\$569.7 m	+\$329.8 m	+4,049
Wholesale Trade	+\$186.5 m	+\$125.9 m	+\$72.1 m	+678
Retail Trade*	+\$917.4 m	+\$692.2 m	+\$396.8 m	+10,164
Transportation & Warehousing	+\$1,112.3 m	+\$765.6 m	+\$505.8 m	+5,641
Information	+\$107.2 m	+\$66.0 m	+\$27.7 m	+205
Financial Activities*	+\$984.3 m	+\$232.2 m	+\$80.6 m	+717
Business Services	+\$136.0 m	+\$77.2 m	+\$61.0 m	+711
Health Services	+\$229.7 m	+\$159.6 m	+\$134.5 m	+1,852
Other Services	+\$466.7 m	+\$225.2 m	+\$182.5 m	+3,727
<b>Total, All Industries</b>	<b>+\$6,334.8 m</b>	<b>+\$3,064.1 m</b>	<b>+\$1,892.9 m</b>	<b>+28,867</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Operations of Puerto Verde Multimodal Manufacturing and Warehousing Facilities: Eagle Pass

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$403.6 m	+\$90.4 m	+\$61.6 m	+799
Mining	+\$61.9 m	+\$15.9 m	+\$7.9 m	+44
Utilities	+\$189.8 m	+\$42.6 m	+\$18.6 m	+63
Construction	+\$175.3 m	+\$93.9 m	+\$77.4 m	+884
Manufacturing	+\$2,732.6 m	+\$929.0 m	+\$538.4 m	+6,589
Wholesale Trade	+\$300.1 m	+\$203.1 m	+\$117.1 m	+1,084
Retail Trade*	+\$1,439.5 m	+\$1,093.1 m	+\$637.8 m	+15,658
Transportation & Warehousing	+\$1,812.0 m	+\$1,247.9 m	+\$825.3 m	+9,175
Information	+\$169.9 m	+\$105.0 m	+\$44.8 m	+323
Financial Activities*	+\$1,454.2 m	+\$338.5 m	+\$126.5 m	+1,026
Business Services	+\$192.3 m	+\$113.9 m	+\$92.9 m	+919
Health Services	+\$368.9 m	+\$257.8 m	+\$217.9 m	+2,936
Other Services	+\$746.4 m	+\$362.9 m	+\$295.6 m	+5,902
<b>Total, All Industries</b>	<b>+\$10,046.4 m</b>	<b>+\$4,893.9 m</b>	<b>+\$3,061.9 m</b>	<b>+45,402</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Operations of Native Hills Commercial and Retail Facilities: Eagle Pass

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$6.6 m	+\$1.0 m	+\$0.4 m	+18
Mining	+\$1.4 m	+\$0.2 m	+\$0.0 m	+1
Utilities	+\$8.5 m	+\$1.4 m	+\$0.3 m	+3
Construction	+\$7.8 m	+\$2.3 m	+\$1.3 m	+53
Manufacturing	+\$11.9 m	+\$2.9 m	+\$0.7 m	+43
Wholesale Trade	+\$7.3 m	+\$4.0 m	+\$1.1 m	+37
Retail Trade*	+\$94.4 m	+\$60.3 m	+\$16.8 m	+1,505
Transportation & Warehousing	+\$8.6 m	+\$4.8 m	+\$1.7 m	+68
Information	+\$8.4 m	+\$4.4 m	+\$0.8 m	+20
Financial Activities*	+\$244.3 m	+\$64.9 m	+\$8.1 m	+230
Business Services	+\$47.6 m	+\$19.5 m	+\$10.8 m	+385
Health Services	+\$10.2 m	+\$4.8 m	+\$2.9 m	+142
Other Services	+\$25.7 m	+\$8.0 m	+\$4.3 m	+298
<b>Total, All Industries</b>	<b>+\$482.8 m</b>	<b>+\$178.7 m</b>	<b>+\$49.1 m</b>	<b>+2,801</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## Coahuila

### Construction

#### The Economic Impact of Construction of Puerto Verde Global Trade Bridge Rail, Highway, and Inspection Buildings: Coahuila

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$9.8 m	+\$1.7 m	+\$0.6 m	+28
Mining	+\$5.9 m	+\$1.3 m	+\$0.3 m	+7
Utilities	+\$14.8 m	+\$2.5 m	+\$0.4 m	+6
Construction	+\$140.5 m	+\$39.6 m	+\$22.4 m	+923
Manufacturing	+\$61.0 m	+\$15.3 m	+\$4.1 m	+206
Wholesale Trade	+\$15.8 m	+\$8.7 m	+\$2.4 m	+80
Retail Trade*	+\$65.8 m	+\$42.1 m	+\$11.7 m	+1,049
Transportation & Warehousing	+\$18.9 m	+\$9.6 m	+\$3.4 m	+136
Information	+\$8.0 m	+\$4.2 m	+\$0.7 m	+19
Financial Activities*	+\$63.4 m	+\$10.7 m	+\$1.7 m	+50
Business Services	+\$37.4 m	+\$16.3 m	+\$9.0 m	+321
Health Services	+\$13.0 m	+\$6.2 m	+\$3.7 m	+181
Other Services	+\$29.5 m	+\$8.9 m	+\$4.7 m	+340
<b>Total, All Industries</b>	<b>+\$483.9 m</b>	<b>+\$167.0 m</b>	<b>+\$65.2 m</b>	<b>+3,346</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Construction of Puerto Verde Nava Manufacturing, Warehousing, and Commercial Space: Coahuila

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$226.6 m	+\$39.3 m	+\$13.7 m	+635
Mining	+\$112.0 m	+\$21.7 m	+\$4.9 m	+112
Utilities	+\$344.0 m	+\$57.1 m	+\$10.1 m	+129
Construction	+\$4,154.1 m	+\$1,086.9 m	+\$614.5 m	+25,352
Manufacturing	+\$1,706.4 m	+\$429.8 m	+\$116.8 m	+5,923
Wholesale Trade	+\$426.0 m	+\$234.3 m	+\$64.3 m	+2,145
Retail Trade*	+\$1,583.2 m	+\$1,020.5 m	+\$285.5 m	+25,317
Transportation & Warehousing	+\$376.5 m	+\$191.1 m	+\$67.2 m	+2,690
Information	+\$178.5 m	+\$94.6 m	+\$16.2 m	+426
Financial Activities*	+\$1,444.3 m	+\$242.0 m	+\$39.1 m	+1,158
Business Services	+\$271.9 m	+\$107.2 m	+\$59.1 m	+2,112
Health Services	+\$298.7 m	+\$141.8 m	+\$85.5 m	+4,148
Other Services	+\$649.7 m	+\$198.3 m	+\$105.4 m	+7,569
<b>Total, All Industries</b>	<b>+\$11,772.1 m</b>	<b>+\$3,864.5 m</b>	<b>+\$1,482.4 m</b>	<b>+77,718</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Construction of Puerto Verde Binational Complex Manufacturing, Warehousing, and Commercial Space: Coahuila

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$41.8 m	+\$7.2 m	+\$2.5 m	+117
Mining	+\$20.5 m	+\$4.0 m	+\$0.9 m	+20
Utilities	+\$63.5 m	+\$10.6 m	+\$1.9 m	+24
Construction	+\$759.9 m	+\$202.3 m	+\$114.4 m	+4,718
Manufacturing	+\$314.0 m	+\$79.2 m	+\$21.5 m	+1,088
Wholesale Trade	+\$77.6 m	+\$42.7 m	+\$11.7 m	+391
Retail Trade*	+\$291.2 m	+\$187.6 m	+\$52.5 m	+4,655
Transportation & Warehousing	+\$68.9 m	+\$35.0 m	+\$12.3 m	+492
Information	+\$33.0 m	+\$17.5 m	+\$3.0 m	+79
Financial Activities*	+\$267.0 m	+\$44.7 m	+\$7.2 m	+214
Business Services	+\$50.6 m	+\$19.9 m	+\$11.0 m	+393
Health Services	+\$55.3 m	+\$26.2 m	+\$15.8 m	+767
Other Services	+\$120.2 m	+\$36.7 m	+\$19.5 m	+1,400
<b>Total, All Industries</b>	<b>+\$2,163.5 m</b>	<b>+\$713.4 m</b>	<b>+\$274.2 m</b>	<b>+14,358</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## Ongoing Operations

### The Economic Impact of Operations of Puerto Verde Nava Manufacturing and Warehousing Facilities: Coahuila

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$1,186.7 m	+\$160.7 m	+\$57.5 m	+2,666
Mining	+\$260.3 m	+\$45.1 m	+\$9.6 m	+177
Utilities	+\$570.6 m	+\$94.3 m	+\$16.7 m	+206
Construction	+\$305.1 m	+\$97.0 m	+\$54.9 m	+2,258
Manufacturing	+\$7,973.4 m	+\$1,856.4 m	+\$505.4 m	+22,581
Wholesale Trade	+\$671.9 m	+\$369.6 m	+\$101.4 m	+3,381
Retail Trade*	+\$2,302.8 m	+\$1,467.4 m	+\$408.9 m	+36,704
Transportation & Warehousing	+\$3,580.5 m	+\$1,919.4 m	+\$675.0 m	+27,016
Information	+\$283.9 m	+\$149.7 m	+\$25.7 m	+672
Financial Activities*	+\$2,265.0 m	+\$395.2 m	+\$62.0 m	+1,811
Business Services	+\$298.9 m	+\$113.3 m	+\$62.5 m	+2,228
Health Services	+\$453.7 m	+\$215.5 m	+\$130.0 m	+6,305
Other Services	+\$1,107.3 m	+\$317.9 m	+\$170.8 m	+12,185
<b>Total, All Industries</b>	<b>+\$21,260.3 m</b>	<b>+\$7,201.7 m</b>	<b>+\$2,280.3 m</b>	<b>+118,190</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Operations of Puerto Verde Nava Commercial and Retail Facilities: Coahuila

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$19.8 m	+\$3.4 m	+\$1.2 m	+54
Mining	+\$6.1 m	+\$1.0 m	+\$0.2 m	+3
Utilities	+\$24.5 m	+\$4.1 m	+\$0.7 m	+9
Construction	+\$17.5 m	+\$5.1 m	+\$2.9 m	+120
Manufacturing	+\$80.0 m	+\$19.2 m	+\$4.8 m	+250
Wholesale Trade	+\$20.4 m	+\$11.2 m	+\$3.1 m	+103
Retail Trade*	+\$194.4 m	+\$122.3 m	+\$33.9 m	+3,087
Transportation & Warehousing	+\$23.0 m	+\$12.9 m	+\$4.5 m	+182
Information	+\$15.8 m	+\$8.3 m	+\$1.4 m	+38
Financial Activities*	+\$379.6 m	+\$101.4 m	+\$12.6 m	+360
Business Services	+\$84.9 m	+\$34.9 m	+\$19.2 m	+687
Health Services	+\$19.4 m	+\$9.2 m	+\$5.6 m	+271
Other Services	+\$47.8 m	+\$15.1 m	+\$7.9 m	+547
<b>Total, All Industries</b>	<b>+\$933.3 m</b>	<b>+\$348.2 m</b>	<b>+\$98.1 m</b>	<b>+5,711</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Total Economic Impact of Operations of Puerto Verde Nava Manufacturing, Warehousing, Commercial, and Retail Facilities: Coahuila

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$1,206.6 m	+\$164.1 m	+\$58.7 m	+2,720
Mining	+\$266.4 m	+\$46.1 m	+\$9.8 m	+180
Utilities	+\$595.1 m	+\$98.5 m	+\$17.4 m	+215
Construction	+\$322.6 m	+\$102.2 m	+\$57.8 m	+2,379
Manufacturing	+\$8,053.5 m	+\$1,875.6 m	+\$510.2 m	+22,831
Wholesale Trade	+\$692.3 m	+\$380.8 m	+\$104.5 m	+3,484
Retail Trade*	+\$2,497.2 m	+\$1,589.7 m	+\$442.8 m	+39,791
Transportation & Warehousing	+\$3,603.6 m	+\$1,932.3 m	+\$679.6 m	+27,198
Information	+\$299.7 m	+\$158.0 m	+\$27.1 m	+709
Financial Activities*	+\$2,644.6 m	+\$496.6 m	+\$74.6 m	+2,172
Business Services	+\$383.8 m	+\$148.1 m	+\$81.7 m	+2,915
Health Services	+\$473.1 m	+\$224.8 m	+\$135.6 m	+6,576
Other Services	+\$1,155.2 m	+\$333.0 m	+\$178.7 m	+12,732
<b>Total, All Industries</b>	<b>+\$22,193.6 m</b>	<b>+\$7,549.9 m</b>	<b>+\$2,378.4 m</b>	<b>+123,901</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Operations of Puerto Verde Binational Complex Manufacturing and Warehousing Facilities: Coahuila

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$419.2 m	+\$56.6 m	+\$20.3 m	+941
Mining	+\$85.6 m	+\$14.9 m	+\$3.2 m	+60
Utilities	+\$217.6 m	+\$36.0 m	+\$6.4 m	+78
Construction	+\$105.7 m	+\$33.6 m	+\$19.0 m	+782
Manufacturing	+\$2,956.9 m	+\$678.5 m	+\$183.6 m	+8,204
Wholesale Trade	+\$242.7 m	+\$133.5 m	+\$36.6 m	+1,221
Retail Trade*	+\$792.3 m	+\$502.2 m	+\$139.6 m	+12,610
Transportation & Warehousing	+\$1,224.7 m	+\$656.5 m	+\$230.9 m	+9,241
Information	+\$99.3 m	+\$52.4 m	+\$9.0 m	+235
Financial Activities*	+\$783.6 m	+\$139.7 m	+\$22.5 m	+658
Business Services	+\$107.2 m	+\$40.6 m	+\$22.4 m	+799
Health Services	+\$157.6 m	+\$74.9 m	+\$45.2 m	+2,190
Other Services	+\$393.8 m	+\$112.9 m	+\$60.7 m	+4,312
<b>Total, All Industries</b>	<b>+\$7,586.0 m</b>	<b>+\$2,532.2 m</b>	<b>+\$799.4 m</b>	<b>+41,332</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Operations of Puerto Verde Binational Complex Commercial and Retail Facilities: Coahuila

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$4.2 m	+\$0.7 m	+\$0.2 m	+12
Mining	+\$1.2 m	+\$0.2 m	+\$0.0 m	+1
Utilities	+\$5.6 m	+\$1.0 m	+\$0.2 m	+2
Construction	+\$3.7 m	+\$1.1 m	+\$0.6 m	+25
Manufacturing	+\$18.3 m	+\$4.3 m	+\$1.1 m	+56
Wholesale Trade	+\$4.4 m	+\$2.4 m	+\$0.7 m	+22
Retail Trade*	+\$40.4 m	+\$25.3 m	+\$7.0 m	+641
Transportation & Warehousing	+\$4.8 m	+\$2.7 m	+\$0.9 m	+37
Information	+\$3.3 m	+\$1.8 m	+\$0.3 m	+8
Financial Activities*	+\$80.9 m	+\$21.4 m	+\$2.8 m	+79
Business Services	+\$18.4 m	+\$7.5 m	+\$4.2 m	+149
Health Services	+\$4.1 m	+\$1.9 m	+\$1.2 m	+57
Other Services	+\$10.3 m	+\$3.2 m	+\$1.7 m	+117
<b>Total, All Industries</b>	<b>+\$199.6 m</b>	<b>+\$73.6 m</b>	<b>+\$20.8 m</b>	<b>+1,205</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Total Economic Impact of Operations of Puerto Verde Binational Complex Manufacturing, Warehousing, Commercial, and Retail Facilities: Coahuila

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$423.4 m	+\$57.4 m	+\$20.5 m	+953
Mining	+\$86.7 m	+\$15.1 m	+\$3.2 m	+60
Utilities	+\$223.2 m	+\$36.9 m	+\$6.5 m	+81
Construction	+\$109.3 m	+\$34.7 m	+\$19.6 m	+807
Manufacturing	+\$2,975.2 m	+\$682.8 m	+\$184.7 m	+8,260
Wholesale Trade	+\$247.1 m	+\$135.9 m	+\$37.3 m	+1,244
Retail Trade*	+\$832.7 m	+\$527.4 m	+\$146.6 m	+13,251
Transportation & Warehousing	+\$1,229.5 m	+\$659.2 m	+\$231.8 m	+9,278
Information	+\$102.6 m	+\$54.1 m	+\$9.3 m	+243
Financial Activities*	+\$864.5 m	+\$161.1 m	+\$25.3 m	+736
Business Services	+\$125.6 m	+\$48.2 m	+\$26.6 m	+948
Health Services	+\$161.7 m	+\$76.8 m	+\$46.3 m	+2,247
Other Services	+\$404.0 m	+\$116.1 m	+\$62.4 m	+4,429
<b>Total, All Industries</b>	<b>+\$7,785.6 m</b>	<b>+\$2,605.8 m</b>	<b>+\$820.2 m</b>	<b>+42,536</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## Northern Coahuila – Piedras Negras/Nava Municipality

### Construction

#### The Economic Impact of Construction of Puerto Verde Global Trade Bridge Rail, Highway, and Inspection Buildings: Northern Coahuila-Piedras Negras/Nava Municipality

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$9.3 m	+\$1.6 m	+\$0.6 m	+27
Mining	+\$5.7 m	+\$1.2 m	+\$0.3 m	+7
Utilities	+\$15.9 m	+\$2.6 m	+\$0.5 m	+6
Construction	+\$134.4 m	+\$37.8 m	+\$21.4 m	+883
Manufacturing	+\$46.3 m	+\$11.2 m	+\$3.0 m	+158
Wholesale Trade	+\$12.8 m	+\$7.1 m	+\$1.9 m	+65
Retail Trade*	+\$62.1 m	+\$39.7 m	+\$11.1 m	+990
Transportation & Warehousing	+\$18.1 m	+\$9.2 m	+\$3.2 m	+129
Information	+\$6.8 m	+\$3.6 m	+\$0.6 m	+16
Financial Activities*	+\$58.6 m	+\$9.7 m	+\$1.5 m	+44
Business Services	+\$35.1 m	+\$15.3 m	+\$8.4 m	+301
Health Services	+\$12.3 m	+\$5.8 m	+\$3.5 m	+171
Other Services	+\$28.3 m	+\$8.6 m	+\$4.5 m	+325
<b>Total, All Industries</b>	<b>+\$445.6 m</b>	<b>+\$153.4 m</b>	<b>+\$60.6 m</b>	<b>+3,121</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Construction of Puerto Verde Nava Manufacturing, Warehousing, and Commercial Space: Northern Coahuila-Piedras Negras/Nava Municipality

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$215.5 m	+\$37.4 m	+\$13.0 m	+604
Mining	+\$107.9 m	+\$20.9 m	+\$4.7 m	+107
Utilities	+\$371.9 m	+\$61.8 m	+\$10.9 m	+140
Construction	+\$3,973.3 m	+\$1,038.7 m	+\$587.3 m	+24,228
Manufacturing	+\$1,321.0 m	+\$317.2 m	+\$88.5 m	+4,556
Wholesale Trade	+\$346.8 m	+\$190.8 m	+\$52.4 m	+1,746
Retail Trade*	+\$1,496.3 m	+\$964.5 m	+\$269.9 m	+23,928
Transportation & Warehousing	+\$359.1 m	+\$182.2 m	+\$64.1 m	+2,565
Information	+\$151.8 m	+\$80.4 m	+\$13.8 m	+363
Financial Activities*	+\$1,336.6 m	+\$219.7 m	+\$34.6 m	+1,021
Business Services	+\$256.1 m	+\$101.0 m	+\$55.7 m	+1,990
Health Services	+\$283.0 m	+\$134.3 m	+\$81.0 m	+3,929
Other Services	+\$622.5 m	+\$190.5 m	+\$101.2 m	+7,249
<b>Total, All Industries</b>	<b>+\$10,842.0 m</b>	<b>+\$3,539.5 m</b>	<b>+\$1,377.1 m</b>	<b>+72,426</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Construction of Puerto Verde Binational Complex Manufacturing, Warehousing, and Commercial Space: Northern Coahuila- Piedras Negras/Nava Municipality

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Job Years*
Agriculture	+\$37.0 m	+\$5.9 m	+\$2.2 m	+103
Mining	+\$14.7 m	+\$3.0 m	+\$0.7 m	+17
Utilities	+\$49.1 m	+\$8.2 m	+\$1.4 m	+18
Construction	+\$694.3 m	+\$184.3 m	+\$104.2 m	+4,299
Manufacturing	+\$213.5 m	+\$53.0 m	+\$15.8 m	+812
Wholesale Trade	+\$35.7 m	+\$19.7 m	+\$5.4 m	+180
Retail Trade*	+\$261.9 m	+\$168.7 m	+\$47.2 m	+4,187
Transportation & Warehousing	+\$63.1 m	+\$32.0 m	+\$11.3 m	+451
Information	+\$23.1 m	+\$12.3 m	+\$2.1 m	+55
Financial Activities*	+\$277.5 m	+\$47.0 m	+\$6.7 m	+198
Business Services	+\$37.8 m	+\$14.7 m	+\$8.1 m	+290
Health Services	+\$49.9 m	+\$23.7 m	+\$14.3 m	+693
Other Services	+\$106.4 m	+\$32.2 m	+\$17.2 m	+1,247
<b>Total, All Industries</b>	<b>+\$1,864.2 m</b>	<b>+\$604.6 m</b>	<b>+\$236.6 m</b>	<b>+12,551</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars. A job-year is equivalent to one person working for one year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## Ongoing Operations

### The Economic Impact of Operations of Puerto Verde Nava Manufacturing and Warehousing Facilities: Northern Coahuila-Piedras Negras/Nava Municipality

#### Results by Industry

<b>Industry</b>	<b>Total Expenditures</b>	<b>Gross Product</b>	<b>Personal Income</b>	<b>Jobs</b>
Agriculture	+\$1,166.2 m	+\$149.2 m	+\$55.6 m	+2,594
Mining	+\$195.4 m	+\$34.9 m	+\$7.6 m	+148
Utilities	+\$464.6 m	+\$76.8 m	+\$13.6 m	+166
Construction	+\$187.6 m	+\$59.8 m	+\$33.8 m	+1,389
Manufacturing	+\$6,750.5 m	+\$1,575.1 m	+\$438.5 m	+19,334
Wholesale Trade	+\$332.3 m	+\$182.8 m	+\$50.2 m	+1,672
Retail Trade*	+\$2,202.8 m	+\$1,403.3 m	+\$391.0 m	+35,108
Transportation & Warehousing	+\$3,570.2 m	+\$1,913.9 m	+\$673.1 m	+26,938
Information	+\$211.2 m	+\$111.5 m	+\$19.1 m	+496
Financial Activities*	+\$2,521.3 m	+\$449.4 m	+\$62.0 m	+1,812
Business Services	+\$240.3 m	+\$89.8 m	+\$49.5 m	+1,764
Health Services	+\$437.6 m	+\$207.7 m	+\$125.3 m	+6,077
Other Services	+\$1,051.3 m	+\$298.6 m	+\$161.1 m	+11,621
<b>Total, All Industries</b>	<b>+\$19,331.5 m</b>	<b>+\$6,552.8 m</b>	<b>+\$2,080.3 m</b>	<b>+109,119</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Operations of Puerto Verde Nava Commercial and Retail Facilities: Northern Coahuila-Piedras Negras/Nava Municipality

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$19.0 m	+\$2.9 m	+\$1.1 m	+51
Mining	+\$4.4 m	+\$0.7 m	+\$0.1 m	+2
Utilities	+\$20.0 m	+\$3.4 m	+\$0.6 m	+8
Construction	+\$10.9 m	+\$3.2 m	+\$1.8 m	+74
Manufacturing	+\$30.5 m	+\$7.6 m	+\$1.9 m	+111
Wholesale Trade	+\$10.0 m	+\$5.5 m	+\$1.5 m	+51
Retail Trade*	+\$190.2 m	+\$119.6 m	+\$33.2 m	+3,020
Transportation & Warehousing	+\$22.6 m	+\$12.7 m	+\$4.5 m	+178
Information	+\$11.5 m	+\$6.1 m	+\$1.0 m	+27
Financial Activities*	+\$394.4 m	+\$105.6 m	+\$12.7 m	+362
Business Services	+\$81.4 m	+\$33.4 m	+\$18.4 m	+658
Health Services	+\$18.8 m	+\$8.9 m	+\$5.4 m	+261
Other Services	+\$45.4 m	+\$14.2 m	+\$7.5 m	+523
<b>Total, All Industries</b>	<b>+\$859.1 m</b>	<b>+\$323.8 m</b>	<b>+\$89.7 m</b>	<b>+5,327</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Total Economic Impact of Operations of Puerto Verde Nava Manufacturing, Warehousing, Commercial, and Retail Facilities: Northern Coahuila-Piedras Negras/Nava Municipality

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$1,185.2 m	+\$152.2 m	+\$56.6 m	+2,644
Mining	+\$199.7 m	+\$35.6 m	+\$7.7 m	+150
Utilities	+\$484.6 m	+\$80.2 m	+\$14.2 m	+174
Construction	+\$198.4 m	+\$63.0 m	+\$35.6 m	+1,464
Manufacturing	+\$6,781.0 m	+\$1,582.7 m	+\$440.5 m	+19,445
Wholesale Trade	+\$342.4 m	+\$188.3 m	+\$51.7 m	+1,722
Retail Trade*	+\$2,393.0 m	+\$1,522.9 m	+\$424.1 m	+38,128
Transportation & Warehousing	+\$3,592.8 m	+\$1,926.6 m	+\$677.6 m	+27,117
Information	+\$222.8 m	+\$117.6 m	+\$20.2 m	+523
Financial Activities*	+\$2,915.7 m	+\$555.0 m	+\$74.7 m	+2,174
Business Services	+\$321.7 m	+\$123.2 m	+\$67.9 m	+2,422
Health Services	+\$456.4 m	+\$216.6 m	+\$130.7 m	+6,338
Other Services	+\$1,096.8 m	+\$312.8 m	+\$168.5 m	+12,144
<b>Total, All Industries</b>	<b>+\$20,190.6 m</b>	<b>+\$6,876.7 m</b>	<b>+\$2,170.0 m</b>	<b>+114,446</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Operations of Puerto Verde Binational Complex Manufacturing and Warehousing Facilities: Northern Coahuila-Piedras Negras/Nava Municipality

Results by Industry

<b>Industry</b>	<b>Total Expenditures</b>	<b>Gross Product</b>	<b>Personal Income</b>	<b>Jobs</b>
Agriculture	+\$412.1 m	+\$52.7 m	+\$19.6 m	+917
Mining	+\$64.4 m	+\$11.6 m	+\$2.5 m	+50
Utilities	+\$177.2 m	+\$29.3 m	+\$5.2 m	+63
Construction	+\$65.0 m	+\$20.7 m	+\$11.7 m	+481
Manufacturing	+\$2,482.4 m	+\$572.0 m	+\$158.4 m	+6,979
Wholesale Trade	+\$120.0 m	+\$66.0 m	+\$18.1 m	+604
Retail Trade*	+\$757.9 m	+\$480.2 m	+\$133.5 m	+12,062
Transportation & Warehousing	+\$1,221.2 m	+\$654.6 m	+\$230.2 m	+9,214
Information	+\$73.9 m	+\$39.0 m	+\$6.7 m	+173
Financial Activities*	+\$869.9 m	+\$157.7 m	+\$22.4 m	+655
Business Services	+\$86.2 m	+\$32.2 m	+\$17.8 m	+633
Health Services	+\$152.0 m	+\$72.2 m	+\$43.5 m	+2,111
Other Services	+\$373.9 m	+\$106.0 m	+\$57.2 m	+4,111
<b>Total, All Industries</b>	<b>+\$6,856.0 m</b>	<b>+\$2,294.4 m</b>	<b>+\$726.9 m</b>	<b>+38,054</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Operations of Puerto Verde Binational Complex Commercial and Retail Facilities: Northern Coahuila-Piedras Negras/Nava Municipality

Results by Industry

<b>Industry</b>	<b>Total Expenditures</b>	<b>Gross Product</b>	<b>Personal Income</b>	<b>Jobs</b>
Agriculture	+\$4.1 m	+\$0.6 m	+\$0.2 m	+11
Mining	+\$0.9 m	+\$0.1 m	+\$0.0 m	+0
Utilities	+\$4.6 m	+\$0.8 m	+\$0.1 m	+2
Construction	+\$2.3 m	+\$0.7 m	+\$0.4 m	+16
Manufacturing	+\$6.8 m	+\$1.7 m	+\$0.4 m	+24
Wholesale Trade	+\$2.2 m	+\$1.2 m	+\$0.3 m	+11
Retail Trade*	+\$39.5 m	+\$24.7 m	+\$6.8 m	+627
Transportation & Warehousing	+\$4.7 m	+\$2.6 m	+\$0.9 m	+37
Information	+\$2.4 m	+\$1.3 m	+\$0.2 m	+6
Financial Activities*	+\$83.9 m	+\$22.3 m	+\$2.8 m	+79
Business Services	+\$17.6 m	+\$7.2 m	+\$4.0 m	+142
Health Services	+\$3.9 m	+\$1.9 m	+\$1.1 m	+55
Other Services	+\$9.7 m	+\$3.0 m	+\$1.6 m	+112
<b>Total, All Industries</b>	<b>+\$182.6 m</b>	<b>+\$68.1 m</b>	<b>+\$19.0 m</b>	<b>+1,121</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Total Economic Impact of Operations of Puerto Verde Binational Complex Manufacturing, Warehousing, Commercial, and Retail Facilities: Northern Coahuila-Piedras Negras/Nava Municipality

Results by Industry

<b>Industry</b>	<b>Total Expenditures</b>	<b>Gross Product</b>	<b>Personal Income</b>	<b>Jobs</b>
Agriculture	+\$416.2 m	+\$53.4 m	+\$19.9 m	+927
Mining	+\$65.3 m	+\$11.8 m	+\$2.6 m	+51
Utilities	+\$181.8 m	+\$30.1 m	+\$5.3 m	+65
Construction	+\$67.2 m	+\$21.4 m	+\$12.1 m	+497
Manufacturing	+\$2,489.2 m	+\$573.7 m	+\$158.8 m	+7,003
Wholesale Trade	+\$122.2 m	+\$67.2 m	+\$18.5 m	+615
Retail Trade*	+\$797.4 m	+\$505.0 m	+\$140.4 m	+12,689
Transportation & Warehousing	+\$1,225.8 m	+\$657.3 m	+\$231.2 m	+9,251
Information	+\$76.3 m	+\$40.3 m	+\$6.9 m	+179
Financial Activities*	+\$953.8 m	+\$180.0 m	+\$25.2 m	+734
Business Services	+\$103.8 m	+\$39.4 m	+\$21.7 m	+775
Health Services	+\$156.0 m	+\$74.0 m	+\$44.7 m	+2,166
Other Services	+\$383.6 m	+\$109.0 m	+\$58.8 m	+4,223
<b>Total, All Industries</b>	<b>+\$7,038.6 m</b>	<b>+\$2,362.5 m</b>	<b>+\$745.9 m</b>	<b>+39,176</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## Incremental Activity in Eagle Pass

### The Economic Impact of Incremental Commercial and Retail Activity Associated with Puerto Verde: Eagle Pass

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$39.2 m	+\$8.6 m	+\$5.4 m	+88
Mining	+\$6.9 m	+\$1.5 m	+\$0.6 m	+4
Utilities	+\$37.7 m	+\$7.9 m	+\$2.9 m	+14
Construction	+\$34.9 m	+\$15.9 m	+\$12.3 m	+194
Manufacturing	+\$60.5 m	+\$19.1 m	+\$9.3 m	+190
Wholesale Trade	+\$43.6 m	+\$28.2 m	+\$14.6 m	+172
Retail Trade*	+\$935.1 m	+\$696.0 m	+\$381.0 m	+10,827
Transportation & Warehousing	+\$49.7 m	+\$32.6 m	+\$19.5 m	+285
Information	+\$39.6 m	+\$23.4 m	+\$8.4 m	+81
Financial Activities*	+\$577.6 m	+\$147.4 m	+\$30.5 m	+476
Business Services	+\$96.6 m	+\$45.8 m	+\$30.2 m	+685
Health Services	+\$69.2 m	+\$45.2 m	+\$36.6 m	+635
Other Services	+\$135.7 m	+\$62.0 m	+\$47.2 m	+1,239
<b>Total, All Industries</b>	<b>+\$2,126.2 m</b>	<b>+\$1,133.6 m</b>	<b>+\$598.5 m</b>	<b>+14,888</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of Incremental Transportation and Logistics Activity Associated with Puerto Verde: Eagle Pass

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$9.7 m	+\$2.6 m	+\$1.8 m	+23
Mining	+\$4.0 m	+\$0.9 m	+\$0.4 m	+2
Utilities	+\$15.4 m	+\$3.5 m	+\$1.5 m	+5
Construction	+\$21.1 m	+\$11.7 m	+\$9.6 m	+110
Manufacturing	+\$22.1 m	+\$7.8 m	+\$4.3 m	+69
Wholesale Trade	+\$17.1 m	+\$11.6 m	+\$6.7 m	+62
Retail Trade*	+\$127.0 m	+\$96.8 m	+\$56.6 m	+1,380
Transportation & Warehousing	+\$298.2 m	+\$188.6 m	+\$124.7 m	+1,387
Information	+\$15.1 m	+\$9.3 m	+\$4.0 m	+29
Financial Activities*	+\$127.4 m	+\$29.1 m	+\$10.8 m	+88
Business Services	+\$15.5 m	+\$9.3 m	+\$7.6 m	+75
Health Services	+\$31.7 m	+\$22.2 m	+\$18.7 m	+253
Other Services	+\$63.2 m	+\$30.7 m	+\$25.0 m	+501
<b>Total, All Industries</b>	<b>+\$767.7 m</b>	<b>+\$424.1 m</b>	<b>+\$271.7 m</b>	<b>+3,984</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## Trade Effects

### United States

#### The Current Economic Impact of Exports through Eagle Pass: US

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$4,199.9 m	+\$1,067.6 m	+\$713.2 m	+9,214
Mining	+\$4,804.8 m	+\$1,134.8 m	+\$585.2 m	+2,932
Utilities	+\$4,345.6 m	+\$962.0 m	+\$419.8 m	+1,488
Construction	+\$1,515.2 m	+\$816.0 m	+\$672.4 m	+7,705
Manufacturing	+\$52,145.0 m	+\$15,458.6 m	+\$8,941.9 m	+95,436
Wholesale Trade	+\$3,133.5 m	+\$2,120.3 m	+\$1,222.6 m	+11,326
Retail Trade*	+\$8,003.5 m	+\$5,988.7 m	+\$3,479.1 m	+87,337
Transportation & Warehousing	+\$2,786.7 m	+\$1,739.4 m	+\$1,150.4 m	+12,789
Information	+\$1,276.7 m	+\$787.2 m	+\$336.1 m	+2,456
Financial Activities*	+\$8,340.9 m	+\$2,229.4 m	+\$864.4 m	+7,317
Business Services	+\$2,400.3 m	+\$1,443.9 m	+\$1,177.8 m	+11,690
Health Services	+\$1,819.6 m	+\$1,273.2 m	+\$1,076.5 m	+14,505
Other Services	+\$3,496.2 m	+\$1,788.0 m	+\$1,437.7 m	+28,296
<b>Total, All Industries</b>	<b>+\$98,267.9 m</b>	<b>+\$36,809.1 m</b>	<b>+\$22,077.0 m</b>	<b>+292,492</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Baseline Economic Impact of 2033 Exports through Eagle Pass: US

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$6,406.1 m	+\$1,628.4 m	+\$1,087.8 m	+14,054
Mining	+\$7,328.6 m	+\$1,730.9 m	+\$892.5 m	+4,473
Utilities	+\$6,628.3 m	+\$1,467.4 m	+\$640.3 m	+2,270
Construction	+\$2,311.1 m	+\$1,244.6 m	+\$1,025.6 m	+11,752
Manufacturing	+\$79,535.7 m	+\$23,578.8 m	+\$13,639.0 m	+145,567
Wholesale Trade	+\$4,779.5 m	+\$3,234.1 m	+\$1,864.8 m	+17,276
Retail Trade*	+\$12,207.6 m	+\$9,134.4 m	+\$5,306.5 m	+133,213
Transportation & Warehousing	+\$4,250.4 m	+\$2,653.1 m	+\$1,754.6 m	+19,507
Information	+\$1,947.3 m	+\$1,200.8 m	+\$512.6 m	+3,746
Financial Activities*	+\$12,722.2 m	+\$3,400.5 m	+\$1,318.5 m	+11,160
Business Services	+\$3,661.1 m	+\$2,202.3 m	+\$1,796.5 m	+17,830
Health Services	+\$2,775.5 m	+\$1,941.9 m	+\$1,641.9 m	+22,124
Other Services	+\$5,332.8 m	+\$2,727.1 m	+\$2,192.9 m	+43,160
<b>Total, All Industries</b>	<b>+\$149,886.1 m</b>	<b>+\$56,144.1 m</b>	<b>+\$33,673.6 m</b>	<b>+446,132</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of 2033 Exports through Eagle Pass with Puerto Verde at Mature Operations Levels: US

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$16,369.6 m	+\$4,125.5 m	+\$2,754.9 m	+35,576
Mining	+\$17,442.4 m	+\$4,121.4 m	+\$2,130.1 m	+10,658
Utilities	+\$16,939.4 m	+\$3,755.3 m	+\$1,638.7 m	+5,801
Construction	+\$5,922.3 m	+\$3,186.6 m	+\$2,625.9 m	+30,088
Manufacturing	+\$200,612.9 m	+\$59,710.9 m	+\$34,468.2 m	+372,548
Wholesale Trade	+\$12,463.3 m	+\$8,433.7 m	+\$4,863.0 m	+45,047
Retail Trade*	+\$32,237.5 m	+\$24,124.7 m	+\$14,015.3 m	+351,796
Transportation & Warehousing	+\$16,327.9 m	+\$10,618.9 m	+\$7,023.0 m	+78,074
Information	+\$5,130.9 m	+\$3,163.9 m	+\$1,350.8 m	+9,866
Financial Activities*	+\$33,459.9 m	+\$8,909.6 m	+\$3,474.9 m	+29,438
Business Services	+\$9,528.9 m	+\$5,744.6 m	+\$4,686.1 m	+46,508
Health Services	+\$7,356.9 m	+\$5,147.5 m	+\$4,352.3 m	+58,645
Other Services	+\$14,272.9 m	+\$7,259.0 m	+\$5,839.5 m	+114,838
<b>Total, All Industries</b>	<b>+\$388,064.8 m</b>	<b>+\$148,301.6 m</b>	<b>+\$89,222.6 m</b>	<b>+1,188,883</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## Texas

## The Current Economic Impact of Exports through Eagle Pass: Texas

## Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$548.9 m	+\$143.2 m	+\$95.2 m	+1,228
Mining	+\$1,608.3 m	+\$362.5 m	+\$176.3 m	+799
Utilities	+\$946.5 m	+\$209.4 m	+\$91.4 m	+324
Construction	+\$427.4 m	+\$230.3 m	+\$189.8 m	+2,175
Manufacturing	+\$12,466.5 m	+\$4,011.3 m	+\$2,375.7 m	+23,188
Wholesale Trade	+\$856.7 m	+\$579.6 m	+\$334.2 m	+3,096
Retail Trade*	+\$2,269.9 m	+\$1,699.1 m	+\$987.2 m	+24,769
Transportation & Warehousing	+\$703.6 m	+\$432.4 m	+\$286.0 m	+3,180
Information	+\$355.7 m	+\$219.5 m	+\$93.7 m	+685
Financial Activities*	+\$2,407.4 m	+\$629.6 m	+\$237.6 m	+2,008
Business Services	+\$680.3 m	+\$410.7 m	+\$335.0 m	+3,325
Health Services	+\$521.8 m	+\$365.2 m	+\$308.8 m	+4,161
Other Services	+\$960.9 m	+\$494.9 m	+\$396.2 m	+7,786
<b>Total, All Industries</b>	<b>+\$24,754.0 m</b>	<b>+\$9,787.7 m</b>	<b>+\$5,907.1 m</b>	<b>+76,724</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Baseline Economic Impact of 2033 Exports through Eagle Pass: Texas

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$863.3 m	+\$225.2 m	+\$149.7 m	+1,932
Mining	+\$2,529.4 m	+\$570.1 m	+\$277.2 m	+1,257
Utilities	+\$1,488.5 m	+\$329.3 m	+\$143.7 m	+509
Construction	+\$672.1 m	+\$362.3 m	+\$298.5 m	+3,421
Manufacturing	+\$19,606.2 m	+\$6,308.6 m	+\$3,736.4 m	+36,468
Wholesale Trade	+\$1,347.4 m	+\$911.6 m	+\$525.6 m	+4,870
Retail Trade*	+\$3,570.0 m	+\$2,672.3 m	+\$1,552.6 m	+38,955
Transportation & Warehousing	+\$1,106.6 m	+\$680.1 m	+\$449.8 m	+5,001
Information	+\$559.4 m	+\$345.2 m	+\$147.4 m	+1,077
Financial Activities*	+\$3,786.1 m	+\$990.3 m	+\$373.7 m	+3,158
Business Services	+\$1,069.9 m	+\$645.9 m	+\$526.9 m	+5,229
Health Services	+\$820.7 m	+\$574.4 m	+\$485.6 m	+6,544
Other Services	+\$1,511.3 m	+\$778.4 m	+\$623.2 m	+12,245
<b>Total, All Industries</b>	<b>+\$38,930.9 m</b>	<b>+\$15,393.3 m</b>	<b>+\$9,290.2 m</b>	<b>+120,665</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of 2033 Exports through Eagle Pass with Puerto Verde at Mature Operations Levels: Texas

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$3,495.4 m	+\$868.6 m	+\$578.5 m	+7,459
Mining	+\$6,422.3 m	+\$1,455.6 m	+\$716.1 m	+3,271
Utilities	+\$4,898.9 m	+\$1,088.3 m	+\$474.9 m	+1,677
Construction	+\$2,117.6 m	+\$1,138.6 m	+\$938.3 m	+10,750
Manufacturing	+\$58,432.2 m	+\$18,845.8 m	+\$11,075.8 m	+113,755
Wholesale Trade	+\$4,487.3 m	+\$3,036.4 m	+\$1,750.8 m	+16,216
Retail Trade*	+\$12,113.7 m	+\$9,070.0 m	+\$5,270.0 m	+132,189
Transportation & Warehousing	+\$8,372.8 m	+\$5,579.1 m	+\$3,689.8 m	+41,019
Information	+\$1,896.3 m	+\$1,169.7 m	+\$499.4 m	+3,645
Financial Activities*	+\$12,672.9 m	+\$3,298.4 m	+\$1,270.9 m	+10,769
Business Services	+\$3,505.0 m	+\$2,124.9 m	+\$1,733.4 m	+17,203
Health Services	+\$2,805.2 m	+\$1,963.1 m	+\$1,659.8 m	+22,365
Other Services	+\$5,330.9 m	+\$2,705.1 m	+\$2,170.4 m	+42,577
<b>Total, All Industries</b>	<b>+\$126,550.6 m</b>	<b>+\$52,343.8 m</b>	<b>+\$31,828.2 m</b>	<b>+422,895</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## Middle Rio Grande Region

### The Current Economic Impact of Exports through Eagle Pass: Middle Rio Grande

#### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$195.7 m	+\$45.3 m	+\$30.5 m	+394
Mining	+\$96.4 m	+\$22.1 m	+\$10.5 m	+50
Utilities	+\$70.0 m	+\$15.6 m	+\$6.8 m	+24
Construction	+\$44.3 m	+\$23.9 m	+\$19.7 m	+226
Manufacturing	+\$1,430.9 m	+\$404.7 m	+\$245.5 m	+2,862
Wholesale Trade	+\$81.4 m	+\$55.1 m	+\$31.8 m	+294
Retail Trade*	+\$273.4 m	+\$204.7 m	+\$118.9 m	+2,983
Transportation & Warehousing	+\$97.2 m	+\$59.8 m	+\$39.5 m	+439
Information	+\$26.2 m	+\$16.2 m	+\$6.9 m	+51
Financial Activities*	+\$207.2 m	+\$50.3 m	+\$19.2 m	+155
Business Services	+\$43.3 m	+\$25.6 m	+\$20.9 m	+207
Health Services	+\$65.2 m	+\$45.5 m	+\$38.5 m	+519
Other Services	+\$118.6 m	+\$60.9 m	+\$48.9 m	+971
<b>Total, All Industries</b>	<b>+\$2,749.9 m</b>	<b>+\$1,029.5 m</b>	<b>+\$637.5 m</b>	<b>+9,174</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Baseline Economic Impact of 2033 Exports through Eagle Pass: Middle Rio Grande

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$324.3 m	+\$75.1 m	+\$50.5 m	+653
Mining	+\$159.7 m	+\$36.6 m	+\$17.5 m	+83
Utilities	+\$115.9 m	+\$25.8 m	+\$11.3 m	+40
Construction	+\$73.4 m	+\$39.6 m	+\$32.6 m	+374
Manufacturing	+\$2,370.5 m	+\$670.4 m	+\$406.8 m	+4,741
Wholesale Trade	+\$134.9 m	+\$91.3 m	+\$52.6 m	+488
Retail Trade*	+\$453.0 m	+\$339.1 m	+\$197.0 m	+4,942
Transportation & Warehousing	+\$161.1 m	+\$99.0 m	+\$65.5 m	+728
Information	+\$43.4 m	+\$26.8 m	+\$11.5 m	+84
Financial Activities*	+\$343.2 m	+\$83.3 m	+\$31.8 m	+256
Business Services	+\$71.7 m	+\$42.4 m	+\$34.6 m	+343
Health Services	+\$108.0 m	+\$75.4 m	+\$63.8 m	+859
Other Services	+\$196.5 m	+\$100.9 m	+\$81.0 m	+1,608
<b>Total, All Industries</b>	<b>+\$4,555.7 m</b>	<b>+\$1,705.6 m</b>	<b>+\$1,056.2 m</b>	<b>+15,198</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of 2033 Exports through Eagle Pass with Puerto Verde at Mature Operations Levels: Middle Rio Grande

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$2,239.9 m	+\$518.8 m	+\$347.2 m	+4,479
Mining	+\$665.7 m	+\$158.0 m	+\$76.5 m	+381
Utilities	+\$1,114.1 m	+\$249.4 m	+\$108.8 m	+375
Construction	+\$609.6 m	+\$327.1 m	+\$269.5 m	+3,083
Manufacturing	+\$15,694.1 m	+\$4,937.2 m	+\$2,884.9 m	+35,029
Wholesale Trade	+\$1,220.9 m	+\$826.4 m	+\$476.5 m	+4,411
Retail Trade*	+\$4,653.1 m	+\$3,484.2 m	+\$2,024.4 m	+50,784
Transportation & Warehousing	+\$6,178.5 m	+\$4,227.8 m	+\$2,796.1 m	+31,082
Information	+\$444.7 m	+\$274.7 m	+\$117.3 m	+850
Financial Activities*	+\$3,360.3 m	+\$783.3 m	+\$310.7 m	+2,511
Business Services	+\$679.5 m	+\$404.9 m	+\$330.3 m	+3,275
Health Services	+\$1,110.7 m	+\$776.3 m	+\$656.4 m	+8,844
Other Services	+\$2,203.7 m	+\$1,092.9 m	+\$880.9 m	+17,380
<b>Total, All Industries</b>	<b>+\$40,174.8 m</b>	<b>+\$18,061.0 m</b>	<b>+\$11,279.5 m</b>	<b>+162,482</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## Maverick County

### The Current Economic Impact of Exports through Eagle Pass: Maverick County Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$40.1 m	+\$9.0 m	+\$6.1 m	+79
Mining	+\$15.3 m	+\$3.6 m	+\$1.7 m	+8
Utilities	+\$4.5 m	+\$1.0 m	+\$0.4 m	+2
Construction	+\$5.0 m	+\$2.7 m	+\$2.3 m	+26
Manufacturing	+\$296.1 m	+\$84.0 m	+\$51.4 m	+590
Wholesale Trade	+\$8.9 m	+\$6.0 m	+\$3.5 m	+32
Retail Trade*	+\$24.7 m	+\$18.3 m	+\$10.6 m	+270
Transportation & Warehousing	+\$17.5 m	+\$10.5 m	+\$7.0 m	+77
Information	+\$2.3 m	+\$1.4 m	+\$0.6 m	+4
Financial Activities*	+\$30.2 m	+\$9.9 m	+\$3.5 m	+28
Business Services	+\$5.1 m	+\$3.1 m	+\$2.5 m	+25
Health Services	+\$7.5 m	+\$5.1 m	+\$4.4 m	+59
Other Services	+\$12.9 m	+\$6.5 m	+\$5.3 m	+118
<b>Total, All Industries</b>	<b>+\$470.2 m</b>	<b>+\$161.2 m</b>	<b>+\$99.3 m</b>	<b>+1,320</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Baseline Economic Impact of 2033 Exports through Eagle Pass: Maverick County

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$66.5 m	+\$15.0 m	+\$10.2 m	+132
Mining	+\$25.5 m	+\$5.9 m	+\$2.9 m	+14
Utilities	+\$7.5 m	+\$1.7 m	+\$0.7 m	+3
Construction	+\$8.3 m	+\$4.6 m	+\$3.8 m	+43
Manufacturing	+\$491.4 m	+\$139.4 m	+\$85.3 m	+979
Wholesale Trade	+\$14.8 m	+\$10.0 m	+\$5.8 m	+53
Retail Trade*	+\$41.0 m	+\$30.3 m	+\$17.6 m	+449
Transportation & Warehousing	+\$29.1 m	+\$17.5 m	+\$11.5 m	+128
Information	+\$3.8 m	+\$2.3 m	+\$1.0 m	+7
Financial Activities*	+\$50.1 m	+\$16.4 m	+\$5.8 m	+47
Business Services	+\$8.5 m	+\$5.2 m	+\$4.2 m	+42
Health Services	+\$12.4 m	+\$8.5 m	+\$7.2 m	+97
Other Services	+\$21.4 m	+\$10.7 m	+\$8.8 m	+195
<b>Total, All Industries</b>	<b>+\$780.4 m</b>	<b>+\$267.5 m</b>	<b>+\$164.8 m</b>	<b>+2,190</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of 2033 Exports through Eagle Pass with Puerto Verde at Mature Operations Levels: Maverick County

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$1,628.0 m	+\$365.1 m	+\$248.5 m	+3,222
Mining	+\$284.4 m	+\$71.5 m	+\$35.5 m	+193
Utilities	+\$624.8 m	+\$140.1 m	+\$61.1 m	+208
Construction	+\$323.1 m	+\$173.4 m	+\$142.9 m	+1,632
Manufacturing	+\$10,347.3 m	+\$3,454.5 m	+\$2,012.6 m	+24,481
Wholesale Trade	+\$566.6 m	+\$383.5 m	+\$221.1 m	+2,047
Retail Trade*	+\$3,616.1 m	+\$2,706.7 m	+\$1,572.4 m	+39,472
Transportation & Warehousing	+\$5,867.2 m	+\$4,034.7 m	+\$2,668.4 m	+29,663
Information	+\$299.6 m	+\$185.1 m	+\$79.0 m	+569
Financial Activities*	+\$3,073.2 m	+\$726.1 m	+\$270.7 m	+2,194
Business Services	+\$441.3 m	+\$261.6 m	+\$213.4 m	+2,112
Health Services	+\$873.6 m	+\$610.2 m	+\$516.0 m	+6,951
Other Services	+\$1,714.7 m	+\$836.4 m	+\$676.4 m	+13,551
<b>Total, All Industries</b>	<b>+\$29,659.7 m</b>	<b>+\$13,949.0 m</b>	<b>+\$8,718.2 m</b>	<b>+126,296</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## Eagle Pass

## The Current Economic Impact of Exports through Eagle Pass: Eagle Pass

## Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$17.7 m	+\$4.0 m	+\$2.7 m	+35
Mining	+\$6.8 m	+\$1.6 m	+\$0.8 m	+4
Utilities	+\$2.0 m	+\$0.4 m	+\$0.2 m	+1
Construction	+\$2.2 m	+\$1.2 m	+\$1.0 m	+11
Manufacturing	+\$130.5 m	+\$37.0 m	+\$22.7 m	+260
Wholesale Trade	+\$3.9 m	+\$2.7 m	+\$1.5 m	+14
Retail Trade*	+\$10.9 m	+\$8.1 m	+\$4.7 m	+119
Transportation & Warehousing	+\$7.7 m	+\$4.6 m	+\$3.1 m	+34
Information	+\$1.0 m	+\$0.6 m	+\$0.3 m	+2
Financial Activities*	+\$13.3 m	+\$4.4 m	+\$1.5 m	+12
Business Services	+\$2.3 m	+\$1.4 m	+\$1.1 m	+11
Health Services	+\$3.3 m	+\$2.3 m	+\$1.9 m	+26
Other Services	+\$5.7 m	+\$2.9 m	+\$2.3 m	+52
<b>Total, All Industries</b>	<b>+\$207.2 m</b>	<b>+\$71.0 m</b>	<b>+\$43.8 m</b>	<b>+582</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Baseline Economic Impact of 2033 Exports through Eagle Pass: Eagle Pass

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$29.3 m	+\$6.6 m	+\$4.5 m	+58
Mining	+\$11.2 m	+\$2.6 m	+\$1.3 m	+6
Utilities	+\$3.3 m	+\$0.7 m	+\$0.3 m	+1
Construction	+\$3.7 m	+\$2.0 m	+\$1.7 m	+19
Manufacturing	+\$216.6 m	+\$61.4 m	+\$37.6 m	+432
Wholesale Trade	+\$6.5 m	+\$4.4 m	+\$2.5 m	+24
Retail Trade*	+\$18.1 m	+\$13.4 m	+\$7.7 m	+198
Transportation & Warehousing	+\$12.8 m	+\$7.7 m	+\$5.1 m	+57
Information	+\$1.7 m	+\$1.0 m	+\$0.4 m	+3
Financial Activities*	+\$22.1 m	+\$7.2 m	+\$2.6 m	+21
Business Services	+\$3.8 m	+\$2.3 m	+\$1.9 m	+18
Health Services	+\$5.5 m	+\$3.8 m	+\$3.2 m	+43
Other Services	+\$9.4 m	+\$4.7 m	+\$3.9 m	+86
<b>Total, All Industries</b>	<b>+\$343.9 m</b>	<b>+\$117.9 m</b>	<b>+\$72.6 m</b>	<b>+965</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of 2033 Exports through Eagle Pass with Puerto Verde at Mature Operations Levels: Eagle Pass

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$717.5 m	+\$160.9 m	+\$109.5 m	+1,420
Mining	+\$125.3 m	+\$31.5 m	+\$15.7 m	+85
Utilities	+\$313.6 m	+\$70.3 m	+\$30.7 m	+104
Construction	+\$290.9 m	+\$156.0 m	+\$128.6 m	+1,468
Manufacturing	+\$4,899.4 m	+\$1,637.8 m	+\$953.8 m	+11,607
Wholesale Trade	+\$498.6 m	+\$337.5 m	+\$194.6 m	+1,801
Retail Trade*	+\$2,361.7 m	+\$1,792.6 m	+\$1,045.7 m	+25,693
Transportation & Warehousing	+\$2,950.3 m	+\$2,029.2 m	+\$1,342.1 m	+14,919
Information	+\$277.7 m	+\$171.6 m	+\$73.2 m	+528
Financial Activities*	+\$2,394.6 m	+\$562.1 m	+\$209.8 m	+1,701
Business Services	+\$318.5 m	+\$188.8 m	+\$154.0 m	+1,524
Health Services	+\$607.1 m	+\$424.1 m	+\$358.6 m	+4,831
Other Services	+\$1,224.7 m	+\$595.8 m	+\$485.3 m	+9,710
<b>Total, All Industries</b>	<b>+\$16,979.9 m</b>	<b>+\$8,158.1 m</b>	<b>+\$5,101.6 m</b>	<b>+75,391</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## Mexico

## The Current Economic Impact of Mexico Exports Through Eagle Pass: Mexico

## Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$5,395.0 m	+\$863.2 m	+\$302.7 m	+14,042
Mining	+\$3,606.9 m	+\$572.5 m	+\$134.0 m	+2,341
Utilities	+\$6,001.6 m	+\$998.4 m	+\$176.7 m	+2,255
Construction	+\$1,509.1 m	+\$476.6 m	+\$269.5 m	+11,117
Manufacturing	+\$67,603.4 m	+\$16,808.3 m	+\$5,063.4 m	+192,610
Wholesale Trade	+\$3,899.7 m	+\$2,144.3 m	+\$588.5 m	+19,629
Retail Trade*	+\$10,090.6 m	+\$6,389.3 m	+\$1,776.2 m	+160,547
Transportation & Warehousing	+\$2,790.0 m	+\$1,411.9 m	+\$496.5 m	+19,875
Information	+\$1,832.7 m	+\$965.2 m	+\$165.5 m	+4,354
Financial Activities*	+\$13,619.3 m	+\$2,720.5 m	+\$419.0 m	+12,801
Business Services	+\$2,650.1 m	+\$1,033.8 m	+\$570.2 m	+20,372
Health Services	+\$1,917.4 m	+\$912.1 m	+\$550.2 m	+26,689
Other Services	+\$4,513.0 m	+\$1,384.6 m	+\$734.5 m	+52,085
<b>Total, All Industries</b>	<b>+\$125,428.8 m</b>	<b>+\$36,680.7 m</b>	<b>+\$11,246.9 m</b>	<b>+538,717</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Baseline Economic Impact of 2033 Mexico Exports through Eagle Pass: Mexico

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$7,124.0 m	+\$1,139.8 m	+\$399.7 m	+18,542
Mining	+\$4,762.9 m	+\$756.0 m	+\$176.9 m	+3,092
Utilities	+\$7,925.1 m	+\$1,318.4 m	+\$233.3 m	+2,978
Construction	+\$1,992.7 m	+\$629.4 m	+\$355.8 m	+14,680
Manufacturing	+\$89,269.2 m	+\$22,195.0 m	+\$6,686.2 m	+254,338
Wholesale Trade	+\$5,149.6 m	+\$2,831.5 m	+\$777.1 m	+25,920
Retail Trade*	+\$13,324.4 m	+\$8,437.0 m	+\$2,345.5 m	+211,999
Transportation & Warehousing	+\$3,684.1 m	+\$1,864.4 m	+\$655.7 m	+26,244
Information	+\$2,420.0 m	+\$1,274.6 m	+\$218.5 m	+5,749
Financial Activities*	+\$17,984.1 m	+\$3,592.4 m	+\$553.3 m	+16,904
Business Services	+\$3,499.5 m	+\$1,365.1 m	+\$752.9 m	+26,901
Health Services	+\$2,531.9 m	+\$1,204.4 m	+\$726.5 m	+35,243
Other Services	+\$5,959.3 m	+\$1,828.4 m	+\$969.9 m	+68,777
<b>Total, All Industries</b>	<b>+\$165,626.6 m</b>	<b>+\$48,436.2 m</b>	<b>+\$14,851.4 m</b>	<b>+711,367</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of 2033 Mexico Exports through Eagle Pass with Puerto Verde at Mature Operations Levels: Mexico

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$13,585.4 m	+\$2,133.6 m	+\$748.7 m	+34,716
Mining	+\$8,200.0 m	+\$1,307.2 m	+\$304.7 m	+5,342
Utilities	+\$14,091.1 m	+\$2,343.0 m	+\$414.7 m	+5,279
Construction	+\$3,716.6 m	+\$1,174.8 m	+\$664.2 m	+27,396
Manufacturing	+\$167,815.4 m	+\$40,812.5 m	+\$12,123.6 m	+469,297
Wholesale Trade	+\$9,429.1 m	+\$5,184.9 m	+\$1,423.0 m	+47,459
Retail Trade*	+\$25,168.5 m	+\$15,944.0 m	+\$4,433.2 m	+400,499
Transportation & Warehousing	+\$11,435.7 m	+\$5,948.1 m	+\$2,091.9 m	+83,725
Information	+\$4,390.4 m	+\$2,312.6 m	+\$396.5 m	+10,427
Financial Activities*	+\$32,738.7 m	+\$6,476.6 m	+\$1,002.3 m	+30,501
Business Services	+\$6,188.3 m	+\$2,409.3 m	+\$1,328.8 m	+47,473
Health Services	+\$4,795.6 m	+\$2,280.8 m	+\$1,375.7 m	+66,739
Other Services	+\$11,434.4 m	+\$3,470.5 m	+\$1,846.0 m	+131,023
<b>Total, All Industries</b>	<b>+\$312,989.3 m</b>	<b>+\$91,797.8 m</b>	<b>+\$28,153.3 m</b>	<b>+1,359,875</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## Coahuila

### The Current Economic Impact of Mexico Exports Through Eagle Pass: Coahuila

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$6,425.1 m	+\$827.8 m	+\$304.0 m	+14,183
Mining	+\$645.3 m	+\$108.6 m	+\$22.6 m	+420
Utilities	+\$854.4 m	+\$142.2 m	+\$25.2 m	+321
Construction	+\$471.9 m	+\$147.1 m	+\$83.2 m	+3,431
Manufacturing	+\$16,243.4 m	+\$3,943.1 m	+\$1,177.7 m	+49,472
Wholesale Trade	+\$1,188.7 m	+\$653.7 m	+\$179.4 m	+5,984
Retail Trade*	+\$3,281.3 m	+\$2,082.2 m	+\$579.4 m	+52,226
Transportation & Warehousing	+\$997.6 m	+\$501.7 m	+\$176.4 m	+7,062
Information	+\$405.4 m	+\$213.8 m	+\$36.7 m	+964
Financial Activities*	+\$3,440.7 m	+\$650.6 m	+\$99.0 m	+2,893
Business Services	+\$466.8 m	+\$174.5 m	+\$96.2 m	+3,438
Health Services	+\$663.7 m	+\$314.6 m	+\$189.7 m	+9,205
Other Services	+\$1,439.3 m	+\$441.2 m	+\$233.7 m	+16,730
<b>Total, All Industries</b>	<b>+\$36,523.7 m</b>	<b>+\$10,201.1 m</b>	<b>+\$3,203.2 m</b>	<b>+166,329</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Baseline Economic Impact of 2033 Mexico Exports through Eagle Pass: Coahuila

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$8,484.3 m	+\$1,093.1 m	+\$401.5 m	+18,728
Mining	+\$852.1 m	+\$143.5 m	+\$29.8 m	+554
Utilities	+\$1,128.3 m	+\$187.8 m	+\$33.2 m	+424
Construction	+\$623.1 m	+\$194.2 m	+\$109.8 m	+4,530
Manufacturing	+\$21,449.1 m	+\$5,206.9 m	+\$1,555.1 m	+65,327
Wholesale Trade	+\$1,569.6 m	+\$863.2 m	+\$236.9 m	+7,901
Retail Trade*	+\$4,333.0 m	+\$2,749.5 m	+\$765.0 m	+68,964
Transportation & Warehousing	+\$1,317.3 m	+\$662.4 m	+\$233.0 m	+9,325
Information	+\$535.4 m	+\$282.4 m	+\$48.4 m	+1,274
Financial Activities*	+\$4,543.4 m	+\$859.1 m	+\$130.8 m	+3,821
Business Services	+\$616.5 m	+\$230.4 m	+\$127.1 m	+4,540
Health Services	+\$876.3 m	+\$415.4 m	+\$250.5 m	+12,154
Other Services	+\$1,900.6 m	+\$582.6 m	+\$308.6 m	+22,092
<b>Total, All Industries</b>	<b>+\$48,229.0 m</b>	<b>+\$13,470.3 m</b>	<b>+\$4,229.8 m</b>	<b>+219,635</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of 2033 Mexico Exports through Eagle Pass with Puerto Verde at Mature Operations Levels: Coahuila

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$15,589.2 m	+\$2,018.9 m	+\$739.5 m	+34,474
Mining	+\$1,750.2 m	+\$296.5 m	+\$61.9 m	+1,150
Utilities	+\$2,647.8 m	+\$439.9 m	+\$77.9 m	+983
Construction	+\$1,437.8 m	+\$450.8 m	+\$254.9 m	+10,507
Manufacturing	+\$46,281.4 m	+\$11,116.5 m	+\$3,252.0 m	+138,452
Wholesale Trade	+\$3,501.5 m	+\$1,925.7 m	+\$528.5 m	+17,625
Retail Trade*	+\$10,236.4 m	+\$6,501.1 m	+\$1,809.4 m	+162,976
Transportation & Warehousing	+\$6,976.3 m	+\$3,667.8 m	+\$1,289.9 m	+51,625
Information	+\$1,265.5 m	+\$667.4 m	+\$114.4 m	+3,006
Financial Activities*	+\$10,536.8 m	+\$1,950.8 m	+\$300.0 m	+8,766
Business Services	+\$1,422.1 m	+\$533.6 m	+\$294.3 m	+10,510
Health Services	+\$2,055.6 m	+\$975.0 m	+\$588.1 m	+28,528
Other Services	+\$4,633.6 m	+\$1,391.1 m	+\$740.1 m	+52,908
<b>Total, All Industries</b>	<b>+\$108,334.4 m</b>	<b>+\$31,934.9 m</b>	<b>+\$10,051.0 m</b>	<b>+521,511</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## Northern Coahuila (Piedras Negras and Nava Municipalities)

### The Current Economic Impact of Mexico Exports Through Eagle Pass: Northern Coahuila-Piedras Negras/Nava Municipality

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$1,647.2 m	+\$212.1 m	+\$77.9 m	+3,635
Mining	+\$166.0 m	+\$28.0 m	+\$5.8 m	+108
Utilities	+\$250.5 m	+\$41.7 m	+\$7.4 m	+94
Construction	+\$108.0 m	+\$33.7 m	+\$19.0 m	+786
Manufacturing	+\$3,934.4 m	+\$943.1 m	+\$284.2 m	+11,895
Wholesale Trade	+\$258.4 m	+\$142.1 m	+\$39.0 m	+1,301
Retail Trade*	+\$822.9 m	+\$522.0 m	+\$145.2 m	+13,096
Transportation & Warehousing	+\$254.0 m	+\$127.7 m	+\$44.9 m	+1,797
Information	+\$91.5 m	+\$48.3 m	+\$8.3 m	+218
Financial Activities*	+\$847.0 m	+\$158.2 m	+\$23.4 m	+682
Business Services	+\$116.8 m	+\$43.7 m	+\$24.1 m	+861
Health Services	+\$167.2 m	+\$79.2 m	+\$47.8 m	+2,318
Other Services	+\$366.8 m	+\$112.8 m	+\$59.7 m	+4,264
<b>Total, All Industries</b>	<b>+\$9,030.8 m</b>	<b>+\$2,492.6 m</b>	<b>+\$786.8 m</b>	<b>+41,055</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Baseline Economic Impact of 2033 Mexico Exports through Eagle Pass: Northern Coahuila-Piedras Negras/Nava Municipality

### Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$2,165.5 m	+\$278.9 m	+\$102.4 m	+4,779
Mining	+\$218.3 m	+\$36.7 m	+\$7.6 m	+142
Utilities	+\$329.3 m	+\$54.9 m	+\$9.7 m	+124
Construction	+\$142.0 m	+\$44.3 m	+\$25.0 m	+1,033
Manufacturing	+\$5,172.5 m	+\$1,239.8 m	+\$373.7 m	+15,639
Wholesale Trade	+\$339.8 m	+\$186.8 m	+\$51.3 m	+1,710
Retail Trade*	+\$1,081.8 m	+\$686.3 m	+\$190.9 m	+17,217
Transportation & Warehousing	+\$334.0 m	+\$167.9 m	+\$59.0 m	+2,363
Information	+\$120.2 m	+\$63.4 m	+\$10.9 m	+286
Financial Activities*	+\$1,113.5 m	+\$208.0 m	+\$30.8 m	+897
Business Services	+\$153.6 m	+\$57.4 m	+\$31.7 m	+1,132
Health Services	+\$219.8 m	+\$104.2 m	+\$62.8 m	+3,048
Other Services	+\$482.3 m	+\$148.2 m	+\$78.5 m	+5,605
<b>Total, All Industries</b>	<b>+\$11,872.6 m</b>	<b>+\$3,276.9 m</b>	<b>+\$1,034.4 m</b>	<b>+53,974</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.

## The Economic Impact of 2033 Mexico Exports through Eagle Pass with Puerto Verde at Mature Operations Levels: Northern Coahuila-Piedras Negras/Nava Municipality

Results by Industry

Industry	Total Expenditures	Gross Product	Personal Income	Jobs
Agriculture	+\$5,147.3 m	+\$661.6 m	+\$244.0 m	+11,386
Mining	+\$619.5 m	+\$107.1 m	+\$22.7 m	+432
Utilities	+\$1,184.6 m	+\$196.5 m	+\$34.8 m	+434
Construction	+\$486.6 m	+\$153.5 m	+\$86.8 m	+3,573
Manufacturing	+\$17,757.9 m	+\$4,190.5 m	+\$1,212.8 m	+52,088
Wholesale Trade	+\$1,012.4 m	+\$556.8 m	+\$152.8 m	+5,094
Retail Trade*	+\$4,743.7 m	+\$3,014.7 m	+\$839.2 m	+75,546
Transportation & Warehousing	+\$5,341.8 m	+\$2,845.2 m	+\$1,000.6 m	+40,047
Information	+\$483.3 m	+\$255.1 m	+\$43.7 m	+1,141
Financial Activities*	+\$5,226.5 m	+\$949.9 m	+\$135.2 m	+3,945
Business Services	+\$579.6 m	+\$216.6 m	+\$119.5 m	+4,263
Health Services	+\$952.0 m	+\$451.5 m	+\$272.4 m	+13,211
Other Services	+\$2,220.1 m	+\$648.9 m	+\$347.6 m	+24,971
<b>Total, All Industries</b>	<b>+\$45,755.2 m</b>	<b>+\$14,248.0 m</b>	<b>+\$4,512.1 m</b>	<b>+236,131</b>

Source: US Multi-Regional Impact Assessment System, The Perryman Group

Notes: Monetary values given in millions of 2023 US dollars per year. Components may not sum due to rounding. Retail Trade includes Restaurants, Financial Activities includes Real Estate.